# NEWFOUNDLAND AND LABRADOR BOARD OF COMMISSIONERS OF PUBLIC UTILITIES 

120 Torbay Road, P.O. Box 21040, St. John's, Newfoundland and Labrador, Canada, A1A 5B2

## Hearing Transcript

# Newfoundland and Labrador Hydro 2017 General Rate Application 

August 16, 2018

The Board:
Darlene Whalen, Chair and CEO
Dwanda Newman, Vice-Chair
James Oxford, Commissioner

## Newfoundland and Labrador Hydro:

Geoffrey Young, Counsel
Alex Templeton, Counsel
Newfoundland Power Inc.
Gerard Hayes, Q.C.

## Consumer Advocate:

Dennis Browne, Q.C.

## Labrador Interconnected Group*

Senwung Luk, Counsel
Iron Ore Company of Canada*
Benoit Pepin, Counsel

$$
5
$$

Board Counsel/Staff:
Jacqueline Glynn, Board Counsel
Maureen Greene, Q.C., Hearing Counsel
Sara Kean, Assistant Board Secretary

Witness/Witnesses
Dr. Suzanne Brake, PhD,
Seniors Advocate for NL
Public Presenter

Mr. James Murphy, Public Presenter
Mr. Keith Fillier, Public Presenter
Ms. Lori Moore, Public Presenter
*Note - These two parties will not be in attendance every day


|  | Page 5 |  | Page 7 |
| :---: | :---: | :---: | :---: |
| 1 | acknowledge the difficult job that you, as a | 1 | than 65 years, but who have receive seniors |
| 2 | PUB, must have in these very challenging | 2 | services. So, there's a very broad group of |
| 3 | economic times to make these kinds of | 3 | people that we address. But we have to |
| 4 | decisions and to ensure that rates are | 4 | consider our changing demographics from a |
| 5 | really just and reasonable and to provide | 5 | long term point of view. So, let's start |
| 6 | the lowest possible cost consistent with | 6 | with looking at those who are 50 years plus. |
| 7 | reliable service. And we know that your Act | 7 | As you can see in Newfoundland and Labrador |
| 8 | is clear about that and you know, I do | 8 | today about 44 percent of our population is |
| 9 | believe, having been around for a long time, | 9 | aged 50 years and older. And if we look |
| 10 | that these are very, very difficult | 10 | down the road, we can see that in 10 it 's |
| 11 | decisions to make. As the Seniors Advocate | 11 | estimated to increase to about $481 / 2$ percent. |
| 12 | in Newfoundland and Labrador, I'm | 12 | And within 25 years to 49.4 percent. So, |
| 13 | responsible for ensuring that systemic | 13 | there will be a steady increase in the |
| 14 | issues impacting seniors are identified, | 14 | numbers of people who are growing older in |
| 15 | reviewed and recommendations made. Since | 15 | our Province. And because we are |
| 16 | November when I was appointed, I have met | 16 | experiencing, as well as most developed |
| 17 | with hundreds of people and through phone | 17 | countries of the world, population aging; |
| 18 | calls, through e-mails, through letters, | 18 | what we call population aging. And that's |
| 19 | face to face, meetings, et cetera, et cetera | 19 | as a result of people living longer, less |
| 20 | and they have shared with me many issues as | 20 | children being born and the large number of |
| 21 | they see it concerning seniors in our | 21 | people who were born between 1944 and 1966, |
| 22 | Province and people as they grow older in | 22 | and they are growing older. So, it's |
| 23 | our Province. And those issues are in | 23 | important to accept the fact that population |
| 24 | varying degrees and they fall within | 24 | changes are occurring and will continue to |
| 25 | primarily five categories. Those issues of | 25 | occur within the next few decades. And I'm |
|  | Page 6 |  | Page 8 |
| 1 | personal care, health care, transportation, | 1 | one of those baby boomers and I was 61 on my |
| 2 | housing and finance. But a consistent and | 2 | birthday, so I figure I got a vested |
| 3 | common issue that continues to rise every | 3 | interest in all of this. So, if we look at |
| 4 | time I meet with people is the issue of the | 4 | the 65 plus population, we'll see that 21 |
| 5 | potential of increased cost of electricity. | 5 | percent of our population is aged 65 years |
| 6 | So, I'm here today to speak on behalf of | 6 | and older, and within 10 years that will |
| 7 | seniors and voice their concerns as I hear | 7 | increase to almost 27 percent; and to 30 |
| 8 | from them. So, the way I see it from what | 8 | percent within 25 years. But another way to |
| 9 | I've heard from seniors in our Province many | 9 | look at this is that currently in our |
| 10 | seniors can barely or cannot manage their | 10 | Province we have 80 percent of our |
| 11 | current expenses within their current | 11 | population less than 65 years old. In ten |
| 12 | income. That's one reality. The second | 12 | years, 73 percent of our population will be |
| 13 | reality I hear is that with the exception of | 13 | less than 65 years old and 70 percent within |
| 14 | the very wealthy, many seniors will not be | 14 | 25 years. So, it's really sometimes the way |
| 15 | able to withstand any expense increases. | 15 | you look at present information which is how |
| 16 | And number three which is probably the most | 16 | we plan public policies and make public |
| 17 | disturbing of all to me is that the fear of | 17 | decisions. And as I already said, the baby |
| 18 | future expenses increases in creating great | 18 | boomers were born between ' 46 and '66. So, |
| 19 | angst among seniors and people as they are | 19 | the first of those boomers turned 65 |
| 20 | growing older. | 20 | actually in 2011 and the last will turn 65 |
| 21 | So, let's just put this in perspective. | 21 | in 2013. So, I recognize there are many |
| 22 | Right now the office of the Seniors' | 22 | challenges associated with an aging |
| 23 | Advocate and our Act, our Seniors' Advocate | 23 | population and sometimes those kinds of |
| 24 | Act defines a senior as someone who is aged | 24 | challenges are presented in an alarmist |
| 25 | 65 years and over; or someone who is less | 25 | view, but I will go on record as saying I |


|  | Page 9 |  | Page 11 |
| :---: | :---: | :---: | :---: |
| 1 | don't present it in an alarmist or | 1 | things that she was a little embarrassed |
| 2 | demographic crisis perspective. I use very | 2 | about. For example, that she had a credit |
| 3 | much a management lens and one where we can | 3 | card debt because she co-signed something |
| 4 | look at our aging population and the way in | 4 | with somebody else and it ended up that they |
| 5 | which is manageable and inclusive. So, we | 5 | had the money, but she didn't get the money |
| 6 | know we have an aging population, so let's | 6 | to pay it back. So, these things happen |
| 7 | look at the income right now in Newfoundland | 7 | though in real life and they continue to |
| 8 | and Labrador. So, so far in Newfoundland | 8 | happen as we grow older. But still her |
| 9 | and Labrador and this is statistics I just | 9 | expenses are pretty basic here. She said, |
| 10 | received from the Department of Finance, | 10 | but that doesn't take into account my dental |
| 1 | Statistics Division. There are about | 11 | bill. It doesn't take into account my |
| 12 | \$15,000.00 senior couples, of course that | 12 | glasses that I need to have replaced. It |
| 13 | means $\$ 30,000.00$ individuals who have income | 13 | doesn't take into account hearing aids |
| 14 | of less than \$41,200.00. Actually these | 14 | people might need. All the things that are |
| 15 | people have income between $\$ 27,000.00$ and | 15 | as a result of age related changes. And it |
| 16 | \$41,000.00. So, that's as a couple. If you | 16 | doesn't take into account gifts for my |
| 17 | look at the number of single individuals in | 17 | grandchildren and so on and so on. She told |
| 18 | the Province--and of course, what I mean by | 18 | me that a few months ago she received some |
| 19 | that would be widows, could be divorced or | 19 | money back from something she had overpaid |
| 20 | could be just someone who has been single | 20 | and she was so thrilled and I asked her what |
| 21 | throughout their whole life--then there are | 21 | she had done with that money. And she said, |
| 22 | approximately 11,000 seniors in our Province | 22 | well, to be honest with you, I bought a bra |
| 23 | who have income of less than $\$ 24,000.00$ per | 23 | and I bought a bed, but I got it used on |
| 24 | year. And actually these seniors have | 24 | Kijiji and she said I paid my dental bill. |
| 25 | income between \$17,800.00 and \$24,000.00. | 25 | So, that's how basic things are. Her |
|  | Page 10 |  | Page 12 |
| 1 | So, you know, sometimes when I see these | 1 | comment to me was, "I always thought that |
| 2 | statistics, I say to myself, like think | 2 | becoming a senior was going to be my golden |
| 3 | about this, if I wake up tomorrow morning | 3 | years", but she said "now I've come to |
| 4 | and that's my income, how will I manage? | 4 | realize that there is hardship here too". |
| 5 | So, I just want to share with you just for a | 5 | So, what I'm trying to tell you is that any |
| 6 | minute to put all this in perspective, | 6 | increase in electricity costs to this woman |
| 7 | somebody I call Amelia, and this is a woman | 7 | will be detrimental and she certainly |
| 8 | who called me actually within the first few | 8 | represents many other people as I've just |
| 9 | days that I set up office when I became | 9 | described to you. So, throughout my |
| 10 | appointed as the Seniors' Advocate. And | 10 | consultations and my outreach and many hours |
| 11 | when she called me she was actually calling- | 11 | I've spent speaking to people and |
| 12 | I'm not going to go through all this, don't | 12 | understanding and trying to clearly |
| 13 | worry-but when she called me she was really | 13 | understand their issues I've come up with a |
| 14 | concerned about dental care and how was she | 14 | number of what I believe the facts of how |
| 15 | going to pay her dental bill. | 15 | they see life. And we know from what I just |
| 16 | (10:15 a.m.) | 16 | shared with you there are growing numbers of |
| 17 | So, over the last number of months, her | 17 | older adults in our society, people are |
| 18 | and I have had many conversations around her | 18 | living longer which is a wonderful thing and |
| 19 | ideas because seniors have phenomenal ideas | 19 | baby boomers are growing older. So, we know |
| 20 | on how we can change things and do things, | 20 | that's a fact of life. We also know that |
| 21 | and around how can we make things better for | 21 | there is growing concern that like the |
| 22 | her. And as you can see, she actually gave | 22 | general population, because everybody talks |
| 23 | me right down to the penny, what she has | 23 | about electricity and what it's going to |
| 24 | coming in and what she has going out. And | 24 | cost and everybody has concerns and worries |
| 25 | she was able to share with me some of the | 25 | about it, but like the general population, |


|  | Page 13 |  | Page 15 |
| :---: | :---: | :---: | :---: |
| 1 | many seniors regardless of what their income | 1 | people take care of each other. And I was |
| 2 | is are very concerned about the increased | 2 | like, well, it's not quite like that |
| 3 | cost of electricity and this is causing | 3 | anymore. There certainly are changes. |
| 4 | considerable anxiety. Seniors are under the | 4 | Seniors also said to me, some of them, not |
| 5 | impression, rightfully or wrongfully, that | 5 | so comfortably, but they said they have |
| 6 | their electricity may double within a few | 6 | contributed significantly throughout their |
| 7 | years and they're really worried about their | 7 | lifetime. They've made their way, some of |
| 8 | today and their short-term tomorrow. | 8 | the very older people through the |
| 9 | The other interesting piece of home | 9 | Depression, through World War II, they |
| 10 | ownership in our Province because most | 10 | supported their children, they supported |
| 1 | seniors in Newfoundland actually own their | 11 | youth, they built schools, they built |
| 12 | own homes. In fact, in Newfoundland and | 12 | playgrounds, they built the Confederation |
| 13 | Labrador 51,405 or 83 percent of people who | 13 | Building, they done all the things that they |
| 14 | are homeowners over the age of 65 own their | 14 | were supposed to do and they provided |
| 15 | own homes. Canadian average is actually | 15 | essentially the infrastructure from which we |
| 16 | 74.6 percent. So, Newfoundland and Labrador | 16 | now benefit from. But there is also |
| 17 | is different in that we actually have more | 17 | increasing evidence of seniors still |
| 18 | older adults who own their own homes. Many | 18 | contributing significantly because their |
| 19 | seniors especially in rural Newfoundland and | 19 | amount of debt is rising. So, we're seeing |
| 20 | Labrador, in the rural parts of our | 20 | more and more seniors who are actually |
| 21 | Provinces actually heat their homes using | 21 | declaring bankruptcy or going to credit |
| 22 | some electricity-everybody uses some | 22 | counsellors to get help with managing their |
| 23 | electricity-but they also supplement it with | 23 | debt and their finances. And some of that |
| 24 | oil, wood and to a lesser degree, propane. | 24 | unfortunately or fortunately for the |
| 25 | But they're still dependent on electricity | 25 | children maybe is due to continued support |
|  | Page 14 |  | Page 16 |
| 1 | for doing many of these things. It's | 1 | for children as they grow older. In |
| 2 | important to note that older adults, seniors | 2 | essence, seniors feel they've done their bit |
| 3 | who use wood are also telling me that they | 3 | and this is a stage of life that they feel |
| 4 | just can't do it anymore. They're spent | 4 | they need more support in order to ensure |
| 5 | their mid years and into their older years | 5 | that they actually age in place. They're |
| 6 | cutting wood, you know, chopping it up, | 6 | not asking for anything for anything extra; |
| 7 | putting it next to their house, storing it | 7 | they're just asking to be able to live |
| 8 | in their basement, et cetera, et cetera, but | 8 | comfortably and you know, that their |
| 9 | they just can't do it anymore physically. | 9 | contributions be recognized. Sometimes |
| 10 | And in the past so easily-so what they say | 10 | people will say, well, why don't seniors |
| 11 | to me is that either we have to give up that | 11 | continue to work? Why don't they go back to |
| 12 | or we have to try to buy it or just do | 12 | work, make more money and pay for |
| 13 | without. So, in the past, of course, our | 13 | electricity or pay for your dental bill or |
| 14 | extended families provided that role, you | 14 | whatever? Well, seniors do continue to |
| 15 | know, sons and daughters went out and | 15 | contribute. They contribute through their |
| 16 | provided this and made sure mom and dad had | 16 | direct taxation. I mean, they buy toilet |
| 17 | their store of wood, but of course we know | 17 | tissue; they buy toothpaste and they buy all |
| 18 | it's sustained outmigration in our Province | 18 | those kinds of things and they pay for their |
| 19 | that that pattern has changed. It's changed | 19 | gas and they continue to contribute, they |
| 20 | significantly. Sometimes when I've been | 20 | pay their property taxes and so on and so |
| 21 | away-I was at the International Federation | 21 | on. And they also contribute significantly |
| 22 | on Aging conference last week and presented | 22 | and there's tremendous research in this |
| 23 | and people asked me, they said, but in your | 23 | area, on their contributions through unpaid |
| 24 | Province of Newfoundland and Labrador you | 24 | volunteerism and care giving; there's no |
| 25 | still have large extended families and | 25 | question. So, while there are increasing |


|  | Page 17 |  | Page 19 |
| :---: | :---: | :---: | :---: |
|  | numbers of seniors who are continuing to | 1 | a, I guess, more money down the road when |
| 2 | work longer and that is the truth. There | 2 | it's even more expensive. And they're |
| 3 | are more and more seniors who are working | 3 | saying to me, well hold on a second now, I |
| 4 | longer or starting new careers. There are | 4 | only want to pay the money for my |
|  | still many seniors who are physically or | 5 | electricity today because I might not be |
| 6 | emotionally unable to continue to | 6 | around tomorrow. So, I rather use that |
| 7 | participate in the paid work force. In | 7 | money for eye glasses, for my dentures, |
| 8 | addition, seniors who do continue to | 8 | maybe even I'll take a trip. So, you know, |
| 9 | participate in paid work often see their | 9 | these are the kinds of ideas that people |
| 10 | pensions and other ways of receiving income | 10 | that coming to me. |
| 1 | as negatively affected. So, that's | 11 | So, what you have here is just a word |
| 12 | something else that, as a society, we have | 12 | find. These are the words-I ask my staff if |
| 13 | to really address. So, that gets us back to | 13 | they would take all of the-because when we |
| 14 | the fact that many seniors, as you saw from | 14 | get phone calls and submissions, et cetera, |
| 15 | the charts I provided to you, live on low or | 15 | we put them all into an electronic record. |
| 16 | mid income, but these are also fixed | 16 | And only the issues around electricity costs |
| 17 | incomes. Many people do not have indexing | 17 | I asked them to do a word find for me and |
| 18 | built in to their pension benefits and if | 18 | create this lightbulb. And as you can see, |
| 19 | they do, it's difficult. So, when they were | 19 | you know, these are the kinds of concerns |
| 20 | planning for retirement, they didn't expect | 20 | and issues seniors are bringing my way. |
| 21 | or realize that there may be such | 21 | They're worried about survival; they're |
| 22 | significant increases in their basic | 22 | worried about their income; they're worried |
| 23 | fundamental kinds of expenses. Also, many | 23 | about how they are going to pay for |
| 24 | seniors have low disposable income. They | 24 | medications if they have to pay extra for |
| 25 | might own their house, they may have assets | 25 | electricity, et cetera, et cetera. These |
|  | Page 18 |  | Page 20 |
| 1 | that are worth something, but their | 1 | are all things that have to do with what I |
| 2 | disposable income is limited. So, they | 2 | believe or what I know to be Maslow's |
| 3 | don't have that money to pay for energy | 3 | Hierarchy of Needs, okay. Because we know |
| 4 | efficient adaptations such as heat pumps and | 4 | that the very basic of human needs include |
| 5 | light bulbs and appliances, et cetera, et | 5 | food, water, warmth and rest. Yet seniors |
| 6 | cetera. I mean, and again the other piece | 6 | have consistently expressed to me concern |
| 7 | of that is while it's easy to say that they | 7 | around their financial ability to be able to |
| 8 | can borrow money--because we can easily say | 8 | provide for the most basic physiological |
| 9 | that, well, they can borrow the money and | 9 | need of warmth. So, you know, I've done a |
| 10 | pay it back-there's a cultural issue there | 10 | little bit of review and listened carefully |
| 11 | because seniors take great pride in saying I | 11 | and I know that for seniors especially, |
| 12 | no longer have debt and now I'm retired. | 12 | understanding the process, the generation of |
| 13 | And so to go and borrow money, there's a | 13 | energy to the transmission of energy to |
| 14 | cultural difference there and to be honest | 14 | delivery of energy to our homes and then the |
| 15 | with you, they also say, you know, am I | 15 | paying of the bills as well as the roles of |
| 16 | going to die before this gets paid off? So, | 16 | Nalcor and Newfoundland Power and Fortis and |
| 17 | longevity is an issue. I mean, we | 17 | Newfoundland Hydro and then, of course, |
| 18 | understand that longevity is a great | 18 | thrown in there we have the Department of |
| 19 | accomplishment, but it's also got to be | 19 | Natural Resources and we have the Public |
| 20 | noted that the benefits of these adaptations | 20 | Utilities Board. So, seniors say to me, I |
| 21 | may not be realized in some seniors' lives. | 21 | can't understand what's going on and they |
| 22 | And in addition, seniors are a little bit | 22 | look at the media and the media is like |
| 23 | concerned about this idea that keeps | 23 | quoting this number and then that number and |
| 24 | emerging that perhaps we'll pay extra for | 24 | another number. So, they're essentially |
| 25 | energy today so that we'll have base line or | 25 | very confused about what does this all mean, |



Page 26
1 surrounding future electricity rates. As a 2 province we were saddled with Muskrat Falls

$$
\begin{aligned}
& \text { Q. Okay, just carry on whenever you are ready. } \\
& \text { MR. MURPHY: } \\
& \text { Q. So, my name is James Murphy and I am just } \\
& \text { speaking on behalf of the people of the } \\
& \text { Province and having our voices represented } \\
& \begin{array}{ll}
16 & \text { Province and having our voices represented } \\
17 & \text { here. Firstly, I wanted to say good morning }
\end{array} \\
& \text { to the members of the Board and thank you } \\
& \text { for giving us the opportunity to speak } \\
& \text { before you and make this presentation on } \\
& \text { behalf of the people of Newfoundland and } \\
& \text { Labrador. People are not only fearful of } \\
& \text { their futures here, but are actually some } \\
& \text { are desperate to have some answers and } \\
& \text { security in the very unstable talks } \\
& \text { understand your each going to make } \\
& \text { individual presentations. Is that okay? } \\
& \text { I'd ask just first when you start that you } \\
& \text { just to introduce yourself for the purposes } \\
& \text { of the record and on whose behalf, if any, } \\
& \text { you are appearing, unless it's a personal } \\
& \text { behalf obviously. And who is going to } \\
& \text { start? } \\
& \text { MR. MURPHY: }
\end{aligned}
$$

        false demand forecasts, over inflated oil 4
        forecasting, severely underestimated costs
        analyses resulting in a project that was
        never needed, was never the lowest cost \(\quad 7\)
        option and with a take or pay power purchase 8
        agreement, the rate payer was to be the only
        one to pay for its entirety. We saw a 6.2
        billion dollar project slowly morph into
        what's now to be at least 12.7 billion
        dollars. Many costly mistakes were made
        during construction that could have been
        avoided and hopefully the Muskrat Falls
        Inquiry will give us some answers and
        insight as to what went wrong and where. To
        compound all the follies and falsehoods, our
        only public oversight to ensure that the
        lowest cost option and the most reliable,
        the PUB was cast aside from having adequate
        time to review its validity during
        sanctioning. It was ran through basically
        as if the river was suddenly going to up
        stakes and take off to Quebec. So, we all17
    17
had hoped that with a change in the government, maybe we would see a genuine stop/go analysis put forward with requested input from the PUB, but nothing of the sort had happened. All we got from Mr. Marshall and Premier Ball was that it just can't be stopped. Despite all our pleas and protests, the common theme was to forge on with a combined 9.2 billion dollars in federal loan guarantees. Oversight in our minds has become another meaningless word, along with transparency and accountability. Then basically the other shoe dropped on the public in 2016 with the budget put forward by the Liberals seeing a combined total of 300 new taxes and fees that basically started an economic down spiral that we're seeing progress to this day. Those that were struggling prior to that time were now scrambling. Medium income earners saw thousands taken away from their yearly incomes. The paying (phonetic) was just the beginning for a lot of people. So now, two and a half years into the Liberals term knowing what the inevitable discussion
needed to be around electricity rates, it seems that the current government has let it fester. Until now we have taken it upon ourselves as members of the public to make very public requests through our efforts to have this dealt with. And here we are at this point fighting against unfair rate applications that somehow seemed to have morphed into a rate mitigation funding. The principle itself is preposterous in my mind to insist that before the project comes online that we shell out money to make it less damaging to our pocket books in the future is ridiculous. If I wanted to go up to a dealership and look at a new vehicle on the lot, top of the line SUV that was substantially outside of my price range, I knew I couldn't afford it, but would it be acceptable for me to pay two years before I even had that vehicle? Is that what we are to assume that Newfoundland Hydro is looking for right now? It seems to me what is being asked from us right now and surely that must contravene standard business codes and practices.

| 1 | Obviously, even if Newfoundland Hydro |
| ---: | :--- |
| 2 | is a crown corporation and operates at an |
| 3 | arm's length from government, this must have |
| 4 | been, somewhere along the line in my |
| 5 | opinion, a political decision to make this |
| 6 | part of a rate mitigation fund. With the |
| 7 | PUB effectively taken out of the decision |
| 8 | making process at sanctioning, in my mind, |
| 9 | it was a direct constitutional infringement |
| 10 | of the people of Newfoundland and Labrador |
| 11 | to have fair energy prices. The Liberals |
| 12 | were quick to point fingers at the previous |
| 13 | PC government for excluding you guys from |
| 14 | that decision making process at sanctioning, |
| 15 | but they're had $21 / 2$ years to basically |
| 16 | reinstate the PUB to what it should be which |
| 17 | is to, mandate is to look for the lowest |
| 18 | cost option and affordability and a reliable |
| 19 | product when it comes to energy for the |
| 20 | people of the Province. |
| 21 | to have a non-partisan, unbiased look at the |
| 22 | validity and feasibility of that project for |
| 23 | our futures. We're now pressuring the |
| 24 | government to ensure that legislated ability |
| 25 |  |

1
of the PUB to protect the public is fully
2 restored. The Power Purchase Agreement needs to be rescinded placing the repayment elsewhere than, other than just the rate payer. My argument is that if the PUB mandate was restored full power and more than just rate setting applications that we would not be paying more than the least cost options rates. And the overages would be deemed imprudent and our goal is to pursue just that.

We would also like to see more than Nalcor, Newfoundland Hydro and government make decisions on possibilities to get out from under this crushing debt. The rate management committee needs to be comprised of people in varying fields of expertise. We have several knowledgeable people in the Province that can give additional input and key options to explore to resolve this inherent crisis. All possibilities need to be explored at this point. I think that the public are perfectly within their rights, at this point, to not fully trust the judgment and recommendations of Nalcor and

| 1 | An |
| :--- | :--- |
| 2 | car |
| 3 | sen |
| 4 | Th |
| 5 | CHAIR: |
| 6 | Th |

6 Q. Thank you, Mr. Murphy. Mr. Fillier, looks like you're setting up. Go right ahead.

## MR. FILLIER:

Q. Thank you. Good job, James. Good morning, everyone. Thank you for the opportunity to address this Board. I would just like to point out to start that every one of the participants, including the Board members, are here today because a portion of everyone's bill is used to offset the cost of these proceedings. I've chosen to take a day and a half leave, annual leave, to be here today because I feel so strongly about this topic, as do my colleagues and supporters that are in the room here today. We are not getting paid. We're here because we don't want to pay any more for power. We're here to add our voices to that of our Consumer Advocate, Dennis Brown; Dr. Suzanne Brake, who spoke earlier and others opposed
$\$ 120,000.00$ in debt saddled to you to minute that you're born. Do they deserve that?
Certainly none of us do. This really isn't a time for our politicians to be having a one-upmanship of each other, trying to fool the electorate into voting for them in the next election. This isn't an election campaign; this is basically our futures we're looking at and everybody is affected. Each and every one of us is going to be affected by this. Politicians have families and friends as well that are going to be equally affected. We need our politicians and everybody involved to step up, make the hard choices and do right by the people of the Province. Our very futures depend on everybody coming together to find a way out of this mess that quite frankly both parties have now had equal culpability in. We will continue to fight for our people and our Province. We don't deserve this fate. And I can speak for myself; I won't relent until the people are given one of the basics of life, that being electricity and warmth, given to them at costs that they can afford.

And I would kindly ask the esteemed Board to carefully think of our message today and send NL Hydro back to the drawing board. Thank you for your time.

| 1 | Newfoundland Power returned \$ $40,000,000.00$ | 1 | fair wage. My family has felt the pinch of |
| :---: | :---: | :---: | :---: |
| 2 | to shareholders in this small market in- | 2 | a workplace that streamlines costs by |
| 3 | well, in Newfoundland and Labrador. The | 3 | reducing benefits, providing little or no |
| 4 | request of a 1.2 percent rate increase next | 4 | year wage increase due to intense collective |
| 5 | spring would see a higher guaranteed rate of | 5 | bargaining. I don't remember hearing about |
| 6 | return to its shareholders from 8.5 to 9.5 | 6 | any intense collective bargaining at |
| 7 | percent to "make it more attractive for | 7 | Newfoundland Hydro. No impending strike |
| 8 | investment" as stated in its submission. | 8 | votes. I suggest they have been pretty |
| 9 | Knowing full well the financial state our | 9 | happy with the deals that they have been |
| 10 | Province is in, with the current level of | 10 | offered. |
| 11 | taxation, residents being forced to recover | 11 | Then there are the imbedded |
| 12 | a government deficit built through years of | 12 | contractors; three of which have applied to |
| 13 | overspending and mismanagement. | 13 | the Supreme Court of Newfoundland to keep |
| 14 | This doesn't depict a company guided by | 14 | their pay a secret. Fighting legislation |
| 15 | "ethically sound principles". Newfoundland | 15 | enacted by the Government of Newfoundland |
| 16 | Power has done well for itself so far in | 16 | intended to allow the public to see this |
| 17 | this Province. They should recognize when | 17 | information because Nalcor had previously |
| 18 | they are asking for too much. Another | 18 | refused to share the data. They contend |
| 19 | strong value the company boasts of is being | 19 | divulging this information would "cause them |
| 20 | trustworthy and loyal. We appreciate the | 20 | undue financial harm". What about the undue |
| 21 | loyalty and efforts of its employees during | 21 | financial harm to the people of this |
| 22 | storms and outages and their community | 22 | Province who didn't get a chance to vote for |
| 23 | involvement. They do great work. We need | 23 | or against this mammoth project, a project |
| 24 | Newfoundland Power and you, the Public | 24 | so grossly oversize for the size of our |
| 25 | Utilities Board, to appreciate what | 25 | population. |
|  | Page 38 |  | Page 40 |
| 1 | Newfoundland Power customers have provided | 1 | As my colleague just suggested, imagine |
| 2 | already in income for shareholders. And | 2 | is someone came to you and said, here's a |
| 3 | also considering our dilemma to work with us | 3 | big ticket item, here's a boat. I've been |
| 4 | for positive change in our Province. | 4 | looking for a boat for the last three years |
| 5 | Newfoundland Hydro, providing service | 5 | because I can't afford a boat. I've been |
| 6 | to 30,000 customers showing a 2017 profit of | 6 | looking for a boat on the classifieds to buy |
| 7 | \$69,000,000.00 and looking for more. It's | 7 | a used boat because I don't have the money |
| 8 | obvious to me and many others there has been | 8 | in my bank account to get a new one. |
| 9 | no attempt to curb spending inside | 9 | Imagine if someone came up to me tomorrow |
| 10 | Newfoundland Hydro. In the vicinity of 90 | 10 | and said, here you go, Keith, here's a very |
| 11 | percent of Newfoundland Hydro employees are | 11 | expensive boat because it's so expensive- |
| 12 | on the Province's Sunshine list. As many of | 12 | I've lost my train of thought on that, I |
| 13 | you may know it's a list of government | 13 | went off topic. But as my colleague |
| 14 | employees making in excess of \$100,000.00 | 14 | suggested, I didn't ask for the boat, I |
| 15 | per year. Numerous examples of employees | 15 | didn't want the boat right now, but I'm |
| 16 | making a base salary of \$95,000.00 earning | 16 | stuck with the bill. And your boat-you're |
| 17 | \$147,000.00 in overtime on top of their base | 17 | going to continue to pay for your boat for |
| 18 | salary along with a $\$ 2,800.00$ to boot for | 18 | 50 years. And because it's so expensive, |
| 19 | good measure. Another example has an | 19 | we're going to start you paying for this |
| 20 | employee making a base salary of \$90,000.00 | 20 | boat two years before you actually get it, |
| 21 | making \$120,000.00 in overtime. I've worked | 21 | you take ownership of it. I think that's |
| 22 | for 33 years. How you can make one and a | 22 | absurd. There's been very little |
| 23 | half times higher your salary in overtime, | 23 | explanation of the cost overruns at Muskrat |
| 24 | I'd like to see how you can do that. I'm a | 24 | Falls. Construction costs went from |
| 25 | worker, I don't begrudge anyone making a | 25 | \$6,000,000,000.00 to \$12,000,000,000.00 |


| 1 | round figures. Nobody has said where the | 1 | fees have gone up in the 2016 budget. |
| :---: | :---: | :---: | :---: |
| 2 | money has gone. Part of their application | 2 | Things that dig deeply into the pockets of |
| 3 | is to charge us an extra roughly 6.6 percent | 3 | residents, Crown land fees, drivers' license |
| 4 | to mitigate the future burden of Muskrat | 4 | fees, vehicles registration, the list goes |
| 5 | Falls, a project not yet finished. The | 5 | on. All intended to improve the cash flow |
| 6 | costs associated haven't been finalized and | 6 | coming back through the public sector. The |
| 7 | will continue to increase. A figure of | 7 | elderly have had previously provided dental |
| 8 | \$14,000,000,000.00 would not be an | 8 | services cut, many now go without much |
| 9 | exaggeration. Before you start charging | 9 | needed dental care. The level of pain |
| 10 | people to pay for it, maybe the people | 10 | endured by the residents and businesses in |
| 11 | should hear an explanation of where the | 11 | this Province is intolerable. Yet |
| 12 | \$6,000,000,000.00 and counting has gone. | 12 | Newfoundland Hydro, a publicly owned |
| 13 | This project was initially slated to be | 13 | utility, has seen no such scrutiny. I |
| 14 | proving power in the Province by 2018. Now | 14 | believe Newfoundland Hydro should have to |
| 15 | it has a new delivery date of 2021, given | 15 | provide detailed cost containment results |
| 16 | the problems that have plagued construction, | 16 | before coming to this Board for rate |
| 17 | the questions about environmental damage and | 17 | increases. Hold them to the same standard |
| 18 | the effects on food supply for people living | 18 | as other public services. |
| 19 | in close proximity to the site including | 19 | Now, more generally to the Public |
| 20 | First Nations people. I don't hold out much | 20 | Utilities Board. Given the current economic |
| 21 | hope for a champagne parade in 2021. | 21 | climate of our Province high unemployment, |
| 22 | Commissioning issues could also delay first | 22 | high taxation, people in our Province are |
| 23 | power. Whether the project was even | 23 | hurting financially. Affordable power is a |
| 24 | necessary has been strongly questioned. | 24 | necessary component of a resident's health |
| 25 | From the planning stages it has been so | 25 | and wellbeing. The residents of |
|  | Page 42 |  | Page 44 |
| 1 | poorly managed that our Premier has called a | 1 | Newfoundland and Labrador deserve reliable, |
| 2 | public inquiry to provide a greater | 2 | affordable power. This cannot be done in a |
| 3 | understanding of whether all options were | 3 | vacuum concentrating solely on the factors |
| 4 | considered at the time of sanctioning the | 4 | which affect the power utilities. You'll |
| 5 | project; why there are significant | 5 | hear stories from my colleague, Lori Miller, |
| 6 | differences between the actual cost of the | 6 | about the most vulnerable in our society |
| 7 | project and the estimated cost at the time | 7 | trying to survive and I stress the word |
| 8 | of sanction. And whether it was justified | 8 | "survive"; that's what many are doing, |
| 9 | and reasonable for the project to be | 9 | trying to survive. They couldn't afford |
| 10 | excluded from the oversight of this Board. | 10 | last winter's power rates at 10 cents a |
| 11 | So many questions surround Newfoundland | 11 | kilowatt hour. Right now we're at |
| 12 | Hydro's role and management of this project. | 12 | approximately 12 cents a kilowatt hour. |
| 13 | They should prove that cost overruns were | 13 | We've already put these peoples' health in |
| 14 | reasonable and guarantee that going forward | 14 | jeopardy. Further increases will inevitably |
| 15 | cost tracking strategies will be improved. | 15 | result in power being cut to their homes. |
| 16 | The Provinces public sector workers | 16 | (11:00 a.m.) |
| 17 | have been under attack through aggressive | 17 | We have a government who should be |
| 18 | collective bargaining to streamline costs | 18 | responsible for providing a safe environment |
| 19 | associated with providing public services to | 19 | for people dependent on government. This |
| 20 | the people of this Province. Our roads are | 20 | may bring a whole new program such as the |
| 21 | dangerous; people have died and many lives | 21 | creation of the Newfoundland and Labrador |
| 22 | have changed because road construction | 22 | Housing Corporation in 1967 to provide |
| 23 | budgets haven't kept pace and road | 23 | adequate housing for people in need. Will |
| 24 | conditions have suffered. As James | 24 | be have a power equivalent to Newfoundland |
| 25 | suggested, over 300 provincial government | 25 | and Labrador Housing to make up for the |


| 1 | power we can't afford? We all know our | 1 | country as 33 percent. Newfoundland and |
| :---: | :---: | :---: | :---: |
| 2 | Province can't afford a free lunch. Passing | 2 | Labrador has and will continue to have the |
| 3 | this added burden to a crippled economy for | 3 | highest death rate in the country. This |
| 4 | the sake of making a corporation "more | 4 | year's rate, 2017 rate at 5,280 deaths has |
| 5 | attractive to investment" is not only cruel, | 5 | been climbing steadily for the past 17 |
| 6 | it's inhumane and mustn't be approved by | 6 | years. It might have been climbing longer; |
| 7 | this Board. | 7 | I didn't look longer, 17 years was enough |
| 8 | These companies can't expect to be | 8 | for me. The Province's falling birth rate |
| 9 | immune from an economic downturn. Today's | 9 | will exacerbate the situation over the long |
| 10 | corporate agendas of forever increasing | 10 | term as people continue to have smaller |
| 11 | profits to shareholders are not always | 11 | families. Newfoundland and Labrador's |
| 12 | sustainable even in a monopoly environment | 12 | fertility rate, the average number of live |
| 13 | which these corporations enjoy. As rates | 13 | births per woman during her lifetime is just |
| 14 | rise, price elasticity will lower | 14 | 1.38, the lowest in the country. The |
| 15 | consumption through conservation and | 15 | Canadian average is 1.6 . Along with low |
| 16 | alternate and more efficient forms of heat | 16 | fertility, the natural increase in the |
| 17 | and light. The future power needs of this | 17 | population, birth minus death, while |
| 18 | Province as depicted by these corporations' | 18 | slightly positive in 2016 and 2017 will turn |
| 19 | submissions are not realistic. They predict | 19 | negative in 2018 and this trend will |
| 20 | usage that will take a slight dip when | 20 | continue as predicted by Statistics Canada. |
| 21 | Muskrat Falls comes online and then continue | 21 | I've lost my place, pardon me for a second. |
| 22 | to rise. This defies all common sense | 22 | Will turn negative in 2018 and this trend |
| 23 | economic reasoning. Charge more and people | 23 | will continue through 2040. The population |
| 24 | will continue to use more is frankly an | 24 | will continue to decrease, is my point. |
| 25 | absurd suggestion. | 25 | The Conference Board of Canada-that's |
|  | Page 46 |  | Page 48 |
| 1 | The Province's future demographic | 1 | the group I was looking for and I couldn't |
| 2 | picture points out more factors that will | 2 | remember - the Conference Board of Canada |
| 3 | contribute to lower power usage. We are the | 3 | predicts our population will slip to 472,043 |
| 4 | 9 th most populous province/territory in | 4 | by 2040, a decline of close to 9 percent. |
| 5 | Canada just ahead of Prince Edward Island. | 5 | The profound demographic changes will slow |
| 6 | A falling natural rate of population | 6 | down the provincial economy over the |
| 7 | increase, persistent outmigration caused by | 7 | forecast period. Economic growth is |
| 8 | the highest unemployment levels in the | 8 | projected to decelerate from an annual |
| 9 | country and a rising average age will cause | 9 | average of 1.9 percent from 2001 to 2015 to |
| 10 | our population to fall. Statistics Canada | 10 | an average of 1 percent between 2016 and |
| 11 | says the population of Newfoundland and | 11 | 2020. Housing starts will fall throughout |
| 12 | Labrador slipped by .3 percent during the | 12 | the forecast period due to population aging |
| 13 | first quarter of 2018. The Province was the | 13 | and outmigration. Considering price |
| 14 | only one in Canada where the population | 14 | elasticity, profound demographic changes and |
| 15 | dropped in that timeframe to just under | 15 | slower economic growth, there is no |
| 16 | 526,000. A 2017 population estimate put us | 16 | foreseeable way that power consumption will |
| 17 | at 528,817 people. That's 2,817 people left | 17 | increase. The Province did well for a |
| 18 | Newfoundland in three months, the first | 18 | while, the Conference Board of Canada says |
| 19 | quarter of the year. | 19 | the past nine years brought substantial |
| 20 | Another important factor affecting | 20 | population growth as megaprojects drew |
| 21 | Newfoundland and Labrador's long term | 21 | workers to the province. The population |
| 22 | demographic outlook is the impending | 22 | increase from 509,680 in 2007 to 531,130 in |
| 23 | retirement and aging of the baby boom | 23 | 2017, up 4.2 percent. Utility company |
| 24 | generation. We have the oldest ratio of | 24 | profits are a reflection of this prosperity. |
| 25 | residents over 65 years of age in the | 25 | Newfoundland Hydro calculated a 50 year time |


|  |  |  |  |
| :---: | :--- | :--- | :--- |
| 1 | horizon for this project. They felt it |  | Page 49 |
| 2 | necessary to defer 150 million in first year | 1 | in this Province. I'd like to say I truly |
| 3 | costs of the project to avoid customer rate | 2 | appreciate the honour presenting at this |
| 4 | shock. The first year of operation will | 3 | hearing today. Thank you for the |
| 5 | still cost \$800,000,000.00. By year 50 the | 4 | opportunity. I hope our committee's |
| 6 | annual cost the Muskrat Falls project will | 6 | presentation has helped to effect a positive |
| 7 | be a staggering 2.6 billion dollars per | result for the people of Newfoundland and |  |
| 8 | year. Over the 50 year period, 78.5 billion | 7 | Labrador. Thank you. |
| 9 | dollars will be recovered from rate payers | 9 | CHAIR: |
| 10 | in the current scheme that we're looking at | 10 | Thank you very much, Mr. Fillier. Ms. |
| 11 | right now. Simply put, our little island | 11 | Moore? |
| 12 | can't pay for it. These figures, I'd like | 12 | A. |


|  | Page 53 |  | Page 55 |
| :---: | :---: | :---: | :---: |
| 1 | cannot change. The water is getting hotter | 1 | government would like us to think is getting |
| 2 | and hotter. By the time the frog realizes | 2 | better, it is not. Budget cuts and such |
| 3 | it's in danger, the water is beginning to | 3 | aren't going to get us out of the hole we |
| 4 | boil and it's too late to take action. The | 4 | just keep digging. There's no reason to |
| 5 | rate increases higher and higher until | 5 | stay on a sinking ship if there is a life |
| 6 | people are so in debt. It's too late to | 6 | raft nearby. Out of the mouths of babes. |
| 7 | take action. They can no longer move away | 7 | From The Compass also in 2017 an |
| 8 | in order to possibly make their financial | 8 | interview with Wanda and Gene White, a |
| 9 | situation better. They have no money and | 9 | disabled couple tells us that they live in |
| 10 | they are stuck. The frog perishes in the | 10 | their own home and they receive income |
| 1 | boiling water. The people perish under | 11 | support. They are on an equal payment plan |
| 12 | crushing debt. The boiling frog story is | 12 | with Newfoundland Power of \$150.00 a month. |
| 13 | offered as a cautionary tale and while the | 13 | They take $\$ 75.00$ out of their bi-weekly |
| 14 | results of this experiment are questionable, | 14 | cheque as a payment towards their heat and |
| 15 | it is a decent metaphor to warn of the | 15 | light. Afterwards they have roughly $\$ 370.00$ |
| 16 | eventual undesirable consequences of yet | 16 | on which to live, to buy medications, pay |
| 17 | another Newfoundland Power rate hike. | 17 | taxis to go to doctor appointments and take |
| 18 | I have reached out to numerous people | 18 | care of the remaining bills. They turn on |
| 19 | in Newfoundland and Labrador on social | 19 | their heat for two hours a day in one room |
| 20 | media, on the protest lines, in the grocery | 20 | only, the kitchen, even on the coldest of |
| 21 | stores, the post office, anywhere people | 21 | days in the winter. They sleep in an |
| 22 | gather together. The recurring theme from | 22 | unheated room which is making Wanda sicker |
| 23 | our people is of financial hardship and | 23 | as the cold makes her condition worse. |
| 24 | inability to effectively cope with | 24 | There is little they can do and they know |
| 25 | increasing grocery bills, insurance, gas, | 25 | it. They also need food. They cannot have |
|  | Page 54 |  | Page 56 |
| 1 | taxes, property taxes, and power bills. | 1 | both heat and food. They do not have the |
| 2 | Families are finding the debt overwhelming | 2 | money to do that. They dress in layers to |
| 3 | and scouring the internet to find ways to | 3 | keep reasonably warm and Wanda often wears |
| 4 | manage. The already vulnerable sector, | 4 | gloves and a hat around the house. "An |
| 5 | those on fixed income and our seniors which | 5 | increase will see us without someone else |
| 6 | is about 20 percent of our population, are | 6 | needed for survival", Wanda says. That's |
| 7 | telling me stories from this past winter of | 7 | another \$8.10 on every \$100.00 and while it |
| 8 | buying Kraft Dinner, rice, bread and soup on | 8 | may not seem like much to anyone else, that |
| 9 | sale to keep food in their stomachs. If | 9 | eight dollars can buy four packs of Macaroni |
| 10 | they're not actually buying food, they're | 10 | and Cheese, two dozen eggs, two litres of |
| 11 | signing up at the food banks in record | 11 | milk, a jar of peanut butter. A warm home |
| 12 | numbers and those shelves are empty. Kerry | 12 | and freedom from hunger should be the right |
| 13 | Abbott of St. Vincent de Paul in Carbonear | 13 | of every man, woman and child in |
| 14 | says a dip in donations combined with more | 14 | Newfoundland and Labrador. The frog is |
| 15 | people relying on the organization are both | 15 | uncomfortable. |
| 16 | of which fuelled by a less than stellar | 16 | (11:15 a.m.) |
| 17 | economy. An interview of 82 graduates | 17 | Iris had her equal payment plan jump |
| 18 | across the Province by the Telegram in | 18 | from \$200.00 to \$278.00 in July 2018. She's |
| 19 | September 2017 realized that 75 percent of | 19 | a single woman with a mortgage, a car |
| 20 | the eastern Newfoundland students are | 20 | payment, and a \$45,000.00 income. She's |
| 21 | leaving, have left possible for greener | 21 | very scared of what her future holds. She |
| 22 | pastures attributing their reasons to no | 22 | has cut out the extras and she's doing |
| 23 | work, lack of opportunity and one grad from | 23 | everything she can to facilitate energy |
| 24 | central eloquently pointed out that the | 24 | savings. She has opened up her home to |
| 25 | financial situation, no matter how the | 25 | three students and this symbiotic |


|  | Page 57 |  | Page 59 |
| :---: | :---: | :---: | :---: |
| 1 | relationship gives her a little more income | 1 | move. I've already started hand washing |
| 2 | and the students a safe clean room to stay. | 2 | dishes and constantly turning off lights and |
| 3 | Obviously not everyone is able to make these | 3 | fans. I'm scared when it's time for heat. |
| 4 | kinds of concessions. The frog is more | 4 | I use the washer and dryer only once a week. |
| 5 | uncomfortable. | 5 | What else can you do? I don't know what's |
| 6 | Lisa has four young children. Her | 6 | going to happen to everyone. How do I keep |
| 7 | husband died tragically and now she has only | 7 | my four kids fed or keep them warm? We |
| 8 | one income. Their home was where they were | 8 | spend an average of 350 a week to just feed |
| 9 | supposed to grow old together. Her first | 9 | our kids now. Thank God we both have good |
| 10 | power bill after her husband died shocked | 10 | jobs, but we are still living pay cheque to |
| 11 | her. It was over $\$ 700.00$ reasoning that it | 11 | pay cheque. I wouldn't be surprised if they |
| 12 | was higher because she had so many people | 12 | olden days makes a comeback. The frog is |
| 13 | coming and going and bringing her food and | 13 | most uncomfortable. |
| 14 | condolences. She thought it will be lower | 14 | I'm no economist, but even with my |
| 15 | next month. It was higher! With funeral | 15 | glasses off I can clearly see a problem. |
| 16 | costs, no second income and an accumulating | 16 | Home sales, according to Remax Spring Market |
| 17 | power bill, she resolved to save some money | 17 | Trends report, reveals high inventory and |
| 18 | by nagging her children to turn off the | 18 | longer periods of time on the market; 13.6 |
| 19 | lights, setting the thermostats lower, | 19 | months is the average. Real estate is in a |
| 20 | adding extra blankets on her children's | 20 | buyer's market phase. There are record |
| 21 | beds, limiting screen time, limiting baths | 21 | amounts being paid for houses and I'm not |
| 22 | and buying a shower time to encourage | 22 | talking about high amounts. I'm talking |
| 23 | shorter showers, lowering the temperature on | 23 | about diminished amounts that see people |
| 24 | the hot water boiler. All great ideas to be | 24 | taking up to \$100,000.00 losses on their |
| 25 | sure, but she was already behind on her | 25 | homes just to get out of debt, just to get |
|  | Page 58 |  | Page 60 |
| 1 | power bill and she was in a financial hole | 1 | out of here. The frog is much more |
| 2 | that was getting deeper. Lisa played the | 2 | uncomfortable. |
| 3 | rob Peter to pay Paul game and she started | 3 | On Twitter Michelle Dawe Hall, a nurse, |
| 4 | to panic when the notices and the phone | 4 | says that the moving company her and her |
| 5 | calls came fast and furious from collectors | 5 | physician husband are using to move to |
| 6 | and a cut off notice from Newfoundland | 6 | Ottawa this month are busier than they have |
| 7 | Power. Dark thoughts entered her mind. She | 7 | ever been in their many years in business. |
| 8 | thought she and her children would be better | 8 | Newfoundland is their home and they are |
| 9 | off if they were all no longer here. | 9 | moving. The frog is getting much, much more |
| 10 | Thankfully a church got involved and Lisa is | 10 | uncomfortable. |
| 11 | doing a little better. And she's feeling a | 11 | Unemployment rates in Newfoundland and |
| 12 | little better about her situation, but the | 12 | Labrador as of June 2018 provided by Stats |
| 13 | more people I speak to the more I realize | 13 | Canada were 15.5 percent. Richard tells me |
| 14 | that most are only one pay cheque away from | 14 | that he has had to live in the main part of |
| 15 | financial ruin. The frog is really | 15 | his two story house. He uses polyethylene |
| 16 | uncomfortable. | 16 | sheeting stapled from the floor to the |
| 17 | Statistics Canada just released numbers | 17 | ceiling forming plastic walls to block off |
| 18 | and in the period May 2017 and May 2018, | 18 | the rest of his house including the |
| 19 | there were 2638 consumer bankruptcy filings | 19 | upstairs. He has moved his bed to the |
| 20 | in Newfoundland and Labrador, higher than | 20 | kitchen and there he lives for half the |
| 21 | any year in the past decade. People are | 21 | year. His attempt at selling his house has |
| 22 | unable to keep up with the ever increasing | 22 | revealed that he has mold and mildew |
| 23 | cost to live here. | 23 | accumulation because of the lack of heat the |
| 24 | Jennifer Crane Kent says on Facebook, | 24 | plastic walls not allowing the house to |
| 25 | "I think we're going to have to pack up and | 25 | breath. He has no extra money to fix the |


|  | Page 61 |  | Page 63 |
| :---: | :---: | :---: | :---: |
| 1 | problem. A rate increase will finish him, | 1 | degree of truth in what we heard this |
| 2 | he says. The frog is no longer able to | 2 | morning. And an extremely and profoundly |
| 3 | move. | 3 | valid perspective and we appreciate that. |
| 4 | Newfoundland Hydro indicates that rates | 4 | MS. MOORE: |
| 5 | are expected to almost double as a result of | 5 | Q. Thank you. |
| 6 | the Muskrat Falls project. Few, if any, | 6 | CHAIR: |
| 7 | jurisdictions have had to deal with such a | 7 | Q. Thank you. |
| 8 | large rate increase brought on by a single | 8 | MR. HAYES: |
| 9 | project. So, there is little in the way of | 9 | Q. No questions. Thanks very much for your |
| 10 | regulatory precedents to guide the Board and | 10 | presentation. |
| 11 | the parties on what has worked or not work | 11 | MS. MOORE: |
| 12 | in other jurisdictions facing a challenge of | 12 | Q. Thank you. |
| 13 | this magnitude. Statements like this do not | 13 | CHAIR: |
| 14 | afford much hope to the families who are | 14 | Q. Mr. Browne? |
| 15 | already struggling with unprecedented debt | 15 | BROWNE, Q.C.: |
| 16 | loads. As stated in a petition currently | 16 | Q. No questions. You've made quite a |
| 17 | circulating the Province, at a time when the | 17 | contribution here and thank you for coming. |
| 18 | people of Newfoundland are dealing with high | 18 | GREENE, Q.C.: |
| 19 | levels of taxation, increased unemployment | 19 | Q. No questions, Madam Chair. Thank you to the |
| 20 | rates, increased food bank usage, increased | 20 | Panel. |
| 21 | bankruptcies and many are being forced to | 21 | COMMISSINER OXFORD: |
| 22 | choose between food, heat and medications. | 22 | Q. No questions. Thank you for presenting. |
| 23 | Newfoundland Power and Newfoundland Hydro | 23 | CHAIR: |
| 24 | continue to seek numerous power rates | 24 | Q. And thank you very much, thank you, very |
| 25 | increases through the Public Utilities | 25 | compelling. Thank you. |
|  | Page 62 |  | Page 64 |
| 1 | Board. Once the Muskrat Falls project comes | 1 | I guess that brings us to the end of |
| 2 | online, these rates are predicted to | 2 | our scheduled business. I'd like to express |
| 3 | increase significantly to unmanageable | 3 | particular thanks to those who presented |
| 4 | levels for the average citizens of our | 4 | here today. It's important that the Board |
| 5 | Province. I implore you, on behalf of the | 5 | and certainly the parties hear directly from |
| 6 | people of Newfoundland and Labrador do not | 6 | those are affected by the decisions we are |
| 7 | let the water get any hotter. The people | 7 | required to make with respect to the issues |
| 8 | cannot be expected continue to bear the | 8 | before us in this application. |
| 9 | significant burden of major rate increases. | 9 | With respect to the specific issues the |
| 10 | I respectfully submit that your reject this | 10 | presenters have raised as regards to where |
| 11 | latest request for a rate hike. | 11 | rates are going and the associated |
| 12 | Let the frog live; let the people of | 12 | uncertainty and impact, I can only say that |
| 13 | Newfoundland and Labrador live. Just say no | 13 | the Board acknowledges your concerns. The |
| 14 | to this requested rate hike. Thank you. | 14 | Board's job at the end of this particular |
| 15 | CHAIR: | 15 | proceedings is to review the body of |
| 16 | Q. Thank you very much. Thanks to all of you. | 16 | evidence on the record and with respect |
| 17 | Are you open to take some questions if there | 17 | Hydro's application which is to set rates |
| 18 | are any? | 18 | for 2018 and 2019 and to issue a final |
| 19 | MR. MURPHY: | 19 | decision. We are close to completing the |
| 20 | Q. Sure. | 20 | record and the date for final submissions |
| 21 | MR. YOUNG: | 21 | from the parties will be set soon. I would |
| 22 | Q. Thank you, Madam Chair. We have no | 22 | like to say though in the meantime, the |
| 23 | questions, but I would like to say though | 23 | Board will continue to accept written |
| 24 | that while we don't agree with every single | 24 | comments, at least for the next couple of |
| 25 | factor heard at this point, there was a high | 25 | weeks I could say, from any interested |


|  | Page 65 |
| :---: | :---: |
| 1 | person who wish to provide their view |
| 2 | directly to the Board on the application. |
| 3 | The schedule for the completion of the |
| 4 | proceeding including the final days for |
| 5 | receipt of those submissions will be |
| 6 | available on the Board's website. And in |
| 7 | the meantime I would encourage anyone who |
| 8 | has any questions or needs any clarification |
| 9 | on any, where we're going forward, the |
| 10 | Board's secretary, Ms. Cheryl Blundon can be |
| 11 | available to any of you at any time. |
| 12 | Thank you again, so much, thank you. |
| 13 | Thank you everybody and I guess that |
| 14 | concludes our proceeding. We'll be in touch |
| 15 | with respect to the schedule for further |
| 16 | submissions. |
| 17 | Upon conclusion at 11:25 a.m. |
| 18 |  |
| 19 |  |
| 20 |  |
| 21 |  |
| 22 |  |
| 23 |  |
| 24 |  |
| 25 |  |

## CERTIFICATE

I, Paulette Murphy, hereby certify that the foregoing is a true and correct transcript in the matter of the Newfoundland and Labrador Hydro 2017 General Rate Application heard before the Board of Commissioners of Public Utilities, 120 Torbay Road, St. John's, Newfoundland and Labrador and was transcribed by me to the best of my ability by means of a sound apparatus.

Dated at St. John's, Newfoundland and Labrador this 17th day of August, 2018

Paulette Murphy
A

Abbott - 54:13 Ability - 20:7, 29:25, 32:1, 32:17
Able - 6:15, 10:25, 16:7, 20:7, 31:15, 32:14, 50:23, 57:3, 61:2
Absurd - 40:22, 45:25
Accept - 7:23,
52:25, 64:23
Acceptable - 28:19
Access - 23:15
Accommodations

- 52:24

Accomplishment 18:19
According - 59:16
Account - 11:10,
11:11, 11:13, 11:16,
40:8
Accountability - 2
7:12
Accounts - 23:8
Accumulating - 57 :16
Accumulation - 60 :23
Accustomed - 52:2
1
Acknowledge - 5:1
Acknowledges - 6
4:13
Across - 3:19,
22:1, 54:18
Act - 5:7, 6:23,
6:24
Action - 32:6, 53:4,
53:7
Actions - 35:22
Actual - 23:10,
42:6
Adaptations - 18:4
, 18:20
Add - 34:23, 52:10
Added - 45:3
Adding - 57:20
Addition - 17:8,
18:22
Address - 7:3,
17:13, 34:11
Adds - 21:1
Adequate - 26:21, 32:12, 44:23
Adults - 12:17, 13:18, 14:2
Advocate - 2:10,
4:17, 5:11, 6:23,
10:10, 23:3, 34:24
Affect - 21:3, 44:4

Affected - 17:11, 33:9, 33:11, 33:13, 64:6
Affecting - 46:20
Affirmed - 3:24
Afford - 22:1,
28:18, 31:15,
33:25, 40:5, 44:9,
45:1, 45:2, 61:14
Affordability - 29:1 8
Affordable - 43:23, 44:2, 50:5, 50:23
Against - 28:7,
39:23
Age - 11:15, 13:14,
16:5, 46:9, 46:25
Aged - 6:24, 7:9, 8:5
Agendas - 45:10, 50:22
Aggressive - 42:17 Aging - 7:17, 7:18,
8:22, 9:4, 9:6,
14:22, 46:23, 48:12
Agree - 62:24
Agreement - 26:9,
30:2, 31:11, 31:20,
50:15
Ahead - 34:7, 46:5
Aids - 11:13
Aim - 35:12
Alarmist - 8:24, 9:1
Alex - 1:22
Allow - 39:16
Allowing - 51:24,
60:24
Alone - 31:7
Alternate - 45:16
Amelia-10:7
America - 35:18
Among - 6:19
Amount - 15:19
Amounts - 59:21,
59:22, 59:23
Analogy - 51:25
Analyses - 26:6
Analysis - 27:3
Angst - 6:19
Annual - 34:17,
48:8, 49:6, 51:17
Anxiety - 13:4,
21:1
Anymore - 14:4, 14:9, 15:3
Anywhere - 53:21
Apathetic - 52:23
Apparently - 31:1
Appearing - 4:11,
24:18, 25:6
Appliances - 18:5

Applicant - 1:19 $\quad$ Banks - 54:11
Application - 1:5,
2:19, 3:9, 3:16,
41:2, 64:8, 64:17,
65:2
Applications - 3:12
, 28:8, 30:7, 32:5
Applied - 39:12
Appointed - 5:16,
10:10
Appointments - 55
:17
Appreciate - 4:25,
21:2, 37:20, 37:25,
51:2, 63:3
Approved - 45:6
Approximately -9:
22, 44:12, 52:5
April - 1:15
Area - 16:23
Aren't - 55:3
Argument - 30:5
Arm's - 29:3
Assets - 17:25
Assistant - 2:16
Associated - 8:22,
41:6, 42:19, 64:11
Attack - 42:17
Attempt - 38:9,
60:21
Attempting - 36:15
Attractive - 37:7,
45:5
Attributing - 54:22
Authority - 50:13
Available - 65:6,
65:11
Average - 13:15,
46:9, 47:12, 47:15, 48:9, 48:10, 59:8,
59:19, 62:4
Avoid - 49:3
Avoided - 26:15
Aware - 1:8
B

Babes - 55:6
Baby - 8:1, 8:17,
12:19, 46:23
Back-1:23, 2:17, 11:6, 11:19, 16:11, 17:13, 18:10,
31:10, 32:20, 34:3,
43:6, 52:24
Balance - 22:5
Ball - 27:6
Bank - 40:8, 61:20
Bankruptcies - 61: 21
Bankruptcy - 15:2
1, 36:17, 58:19

Barely - 6:10
Bargaining - 39:5,
39:6, 42:18
Base - 18:25,
36:13, 38:16,
38:17, 38:20
Based - 26:3
Basement - 14:8
Basic - 11:9, 11:25,
17:22, 20:4, 20:8,
23:14, 23:15
Basics - 33:23
Baths - 57:21
Bay - 2:25
Bear - 52:1, 62:8
Became - 10:9
Become - 27:11
Becoming - 12:2
Bed - 11:23, 60:19
Beds - 57:21
Begrudge - 38:25
Behind - 50:23,
57:25
Belief - 36:24
Benefit - 15:16
Benefits - 17:18,
18:20, 39:3
Bi - 55:13
Big - 40:3
Bill-10:15, 11:11,
11:24, 16:13, 34:15,
40:16, 57:10,
57:17, 58:1
Billion - 26:11,
26:12, 27:9, 49:7,
49:8
Bills - 20:15, 53:25,
54:1, 55:18
Birth - 47:8, 47:17
Birthday - 8:2
Births - 47:13
Bit - 16:2, 18:22,
20:10, 23:14
Blankets - 57:20
Block - 60:17
Blundon - 65:10
Board - 1:10, 1:12,
2:13, 2:14, 2:15,
2:16, 2:17, 3:10,
3:14, 3:17, 4:1,
20:20, 22:1, 24:25,
25:18, 32:3, 34:1,
34:3, 34:11, 34:13,
35:7, 37:25, 42:10,
43:16, 43:20, 45:7,
47:25, 48:2, 48:18,
50:6, 50:9, 50:14,
61:10, 62:1, 64:4,
64:13, 64:23, 65:2
Board's - 3:22,

64:14, 65:6, 65:10
Boasts - 37:19
Boat - 40:3, 40:4,
40:5, 40:6, 40:7,
40:11, 40:14, 40:15,
40:16, 40:17, 40:20
Body - 64:15
Boil - 51:25, 53:4
Boiler - 57:24
Boiling - 53:11,
53:12
Books - 22:6,
28:13
Boom - 46:23
Boomers - 8:1,
8:18, 8:19, 12:19
Boot - 38:18
Born - 7:20, 7:21,
8:18, 32:25, 33:2
Borrow - 18:8,
18:9, 18:13
Both - 3:12, 31:1,
33:18, 54:15, 56:1,
59:9
Bottom - 36:1
Bought - 11:22,
11:23
Bra-11:22
Brake - 4:8, 4:9,
4:15, 4:16, 4:22,
22:15, 22:18,
22:21, 22:25, 23:5,
23:12, 24:1, 24:5,
24:13, 24:17, 34:25
Bread - 54:8
Breath - 60:25
Breathe - 36:9
Brings - 64:1
Brink - 36:16
Broad - 7:2
Brook - 2:22
Brought - 48:19,
61:8
Brown - 34:24
BROWNE - 2:8,
2:9, 23:4, 23:25,
63:14, 63:15
Budget - 27:14,
43:1, 55:2
Budgets - 42:23
Build - 36:20, 50:3
Building - 15:13
Built - 15:11,
15:12, 17:18, 37:12
Bulbs - 18:5
Bump - 23:8
Burden - 21:8,
21:23, 41:4, 45:3,
62:9
Burner - 52:13
Busier - 60:6

| Business - 4:7, | CBS - 51:12 | Citizen-51:13 | 35:14, 36:20, | 42:22 |
| :---: | :---: | :---: | :---: | :---: |
| 28:24, 60:7, 64:2 | Ceiling - 60:17 | Citizens - 52:6, | 37:14, 37:19, | Consultations - 12 |
| Businesses - 35:1 | Central - 54:24 | 62:4 | 48:23, 60:4 | :10 |
| 2, 43:10 | Cents - 44:10, | City - 3:1 | Company's - 35:24 | Consumer - 2:10, |
| Butter - 56:11 | 44:12 | Clarenville - 50:18 | , 36:22, 36:23, | 23:3, 34:24, 36:13, |
| Buy - 14:12, 16:16, | CEO-1:9 | Clarification - 65:8 | 36:25 | 58:19 |
| 16:17, 40:6, 55:16, | Certain - 31:14 | Classifieds - 40:6 | Compass - 55:7 | Consumers - 35:1 |
| 56:9 | Certainly - 3:13, | Clean-57:2 | Compelling - 63:25 | 0 |
| Buyer's - 59:20 | 12:7, 15:3, 33:3, | Climate - 43:21 | Completing - 64:1 | Consumption-45: |
| Buying - 54:8, | 64:5 | Climbing - 47:5, | 9 | 15, 48:16 |
| 54:10, 57:22 | Cetera-5:19, 14:8 | 47:6 | Completion - 65:3 | Contact - 22:11 |
| C | 18:5, 18:6, 19:14, | Close - 41:19, | Component - 43:2 | Containment - 43: |
| C |  |  |  |  |
| Calculated - 48:25 | $1: 12,1: 21,2: 1,2: 4$ | Codes - 28:24 | Comprised - 30:16 | $36: 23,39: 18$ |
| Call - 7:18, 10:7 | 2:6, 2:9, 2:11, 4:19, | Cold - 55:23 | Concentrating - 44 | Continue - 7:24, |
| Called | 22:14, 22:22, 23:2, | Coldest - 55:20 | :3 | 11:7, 16:11, 16:14, |
| Calling - 10:11 | 24:2, 24:7, 24:15, | Collapse-31:19 | Concern-12:21, | 16:19, 17:6, 17:8, |
| Calls - 5:18, 19 | 24:23, 25:11, 34:5, | Collateral - 31:21 | 20:6 | 33:20, 40:17, 41:7, |
| 58:5 | 51:8, 62:15, 62:22, | Colleague - 40:1, | Concerned - 10:14 | 45:21, 45:24, 47:2, |
| Campaign - 33:8 | 63:6, 63:13, 63:19, | 40:13, 44:5 | 13:2, 18:23, 36:12 | 47:10, 47:20, |
| Can-4:13, 4:20, | 63:23 | Colleagues - 1:10 | Concerning - 5:21 | 47:23, 47:24, |
| 6:10, 7:7, 7:10, 9:3, | Chairs - 24:19 | 19 | Concerns - $6: 7$, | 61:24, 62:8, 64:23 |
| 10:20, 10:21, | Challenge - 61:12 | Collective - 39:4, | 12:24, 19:19, 64:13 | Continued - 15:25 |
| 10:22, 18:8, 18:9, | Challenges - 8:22, | 39:6, 42:18 | Concessions - 57: | Continues - 6:3 |
| 19:18, 22:11, 23:20, | 8:24 | Collectors - 58:5 | 4 | Continuing - 17:1 |
| 30:19, 32:5, 33:22, | Challenging | Combined - 27:9, | Concludes - 65:14 | Contractors - 39:1 |
| 33:25, 38:22, | Champagne - 41:2 | 27:15, 54:14 | Conclusion-22:7, | 2 |
| 38:24, 50:4, 52:8, |  | me-12:3, 12 | 65:17 | Contravene - 28:2 |
| 52:24, 53:7, 55:24, |  | eback - 59: |  |  |
| 56:9, 56:23, 59:5, | $27: 1,38: 4,53$ | $29: 19,45: 21,6$ | Condolences - 57 : | $16: 19,16: 21,46: 3$ |
| 59:15, 64:12, 65:10 | Changed - 14:19, | Comfortable - 52:1 |  | Contributed - 15:6 |
| Canada-3:4, 46:5, | 31:18, 42:22 | 9 | Confederation - 15 |  |
| 46:10, 46:14, | Changes - 7:24, | Comfortably - 15:5 | :12 | $8$ |
| 47:20, 47:25, 48:2, | $11: 15,15: 3,48: 5$ | , 16:8 | Conference - 14:2 | Contribution-63:1 |
| 48:18, 58:17, 60:13 | 48:14, 50:14 | Coming - 10:24, | Conference - 14.2 2, 47:25, 48:2, | $7 \mathrm{Contribution-63.1}$ |
| Canadian - 13:15, | Changing - 7:4 | 19:10, 33:17, 43:6, | 48:18 | Contributions - 16: |
| 47:15 | Charge - 41:3, | 43:16, 57:13, 63:17 | Confused - 20:25 | 9, 16:23 |
| $20$ | 45:23 | Comment - $3: 8$, | Consequences - 5 | Contrived - 31:16 |
| $40: 5.45: 1.45$ | Charging - 41:9 | 12:1 | 3:16 | Conversations - 1 |
| $45: 8.49: 12$ | Charts - 17:15 | Comments - 3:18, | Conservation-45: | 0:18 |
| Car - 56.19 | Cheaper - 50:1 | 64:24 | 15 | Cool-52:9 |
| Car-56:19 | Cheapest - 50:2 | COMMISSINER - 6 | Consider - 7:4, | Cope - 53:24 |
| Card - 11:3 | Cheese - 56:10 | 3:21 | 32:4 | Corner - 2:21 |
| Card-11.3 Care - $6: 1,10$ | Cheque - 55:14, | Commissioner - 1 : | Considerable - 13: | Corporate - 45:10 |
| $15: 1.16: 24$ | 58:14, 59:10, 59:11 | 11, 1:12, 24:9 |  | Corporation-29:2, |
|  | Cheryl -65:10 | Commissioning - | Consideration - 22 | 44:22, 45:4 |
| Careers - 17:4 | Child - 56:13 | 41:22 |  | Corporations - 45: |
| Carefully - 20:10, | Children - 7:20, | Committee - 30:16, | Considered - 3:10, |  |
| $34: 2$ | 15:10, 15:25, 16:1, | 49:18 | 42:4 | Corporations' - 45: |
| Carry - 4:20, 25:12 | 23:21, 50:25, 57:6, | Committee's - 51:4 | Considering - 38:3 | 18 |
| Cases - 32:24 | 57:18, 58:8 | Common-6:3, | , 48:13 | Cost - 5:6, 6:5 |
| Cash - 43:5 | Children's - 57:20 | 27:8, 45:22 | Consistent - 5:6, | 12:24, 13:3, 21:4, |
| Cast-26:21 | Choice - 49:22 | Communities - 2:2 | 6:2 | 21:7, 21:19, 21:24, |
| Categories - 5:25 | Choices-33:15 | 4 | Consistently - 20:6 | 22:2, 23:9, 26:7, |
| Cause-39:19, | Choose - 61:22 | Community - 37:2 | Constantly - 59:2 | 26:20, 29:18, 30:8, |
| 46:9 | Chopping - 14:6 | 2 | Constitutional - 29 | 31:12, 34:15, |
| Caused - 46:7 | Chosen - 34:16 | Companies - 21:12 | :9 | 40:23, 42:6, 42:7, |
| Causing - 13:3 | Church - 58:10 <br> Circulating - 61:17 | $\begin{aligned} & \text {, 45:8 } \\ & \text { Company - } 3: 4, \end{aligned}$ | Construction-26: 14, 40:24, 41:16, | $\begin{aligned} & 42: 13,42: 15 \\ & 43: 15,49: 5,49: 6 \end{aligned}$ |

50:11, 58:23
Costly - 26:13
Costs - 12:6,
19:16, 23:11, 26:5, 33:25, 39:2, 40:24, 41:6, 42:18, 49:3, 57:16
Couldn't - 28:18,
44:9, 48:1
Counsel - 1:22,
1:23, 2:5, 2:14,
2:15
Counsellors - 15:2
2
Counting - 41:12
Countries - 7:17
Country - 46:9,
47:1, 47:3, 47:14
Couple -9:16,
55:9, 64:24
Couples - 9:12
Course -9:12,
9:18, 14:13, 14:17,
20:17, 50:4
Court - 39:13
Crane - 58:24
Create - 19:18
Creating - 6:18
Creation - 44:21
Credit - 11:2, 15:21
Crippled - 45:3
Crisis - 9:2, 30:21
Cross - 50:10
Crown - 29:2, 43:3
Cruel - 45:5
Crushing - 30:15,
53:12
Culpability - 33:19
Cultural-18:10,
18:14
Curb-38:9
Current - 6:11,
28:2, 37:10, 43:20,
49:10, 50:12, 50:15
Currently - 3:9,
8:9, 61:16
Customer - 3:5,
49:3
Customers-2:21, 3:1, 3:3, 35:9, 36:1,
38:1, 38:6
Cut - 43:8, 44:15,
52:24, 56:22, 58:6
Cuts - 55:2
Cutting - 14:6
D
Dad - 14:16
Damage - 41:17
Damages - 31:22
Damaging - 28:13

Danger - 52:11,
53:3
Dangerous - 42:21
Dark - 58:7
Darlene - 1:8
Data - 39:18
Date - 41:15, 64:20
Daughters - 14:15
David - 49:13
Dawe - 60:3
Day - 27:18, 34:17,
55:19
Days - 10:9, 55:21,
59:12, 65:4
De-54:13
Deal-61:7
Dealership - 28:15
Dealing - 61:18
Deals - 39:9
Dealt - 28:6
Death - 47:3, 47:17
Deaths - 47:4
Debacle - 31:9
Debated - 36:11
Debt - 11:3, 15:19,
15:23, 18:12,
30:15, 31:21, 33:1,
53:6, 53:12, 54:2,
59:25, 61:15
Decade - 58:21
Decades - 7:25
Decelerate - 48:8
Decent - 53:15
Deciding - 31:8
Decision - 29:5,
29:7, 29:14, 64:19
Decisions - 5:4,
5:11, 8:17, 30:14,
64:6
Declaring - 15:21
Decline - 48:4
Decrease - 47:24
Deemed - 30:10
Deeper - 58:2
Deeply - 43:2
Defer - 49:2
Deferral - 23:8
Deficit - 37:12
Defies - 45:22
Defines - 6:24
Degree - 13:24,
63:1
Degrees - 5:24
Delay - 41:22
Delivery - 20:14,
41:15
Demand - 26:4,
31:12
Demographic - 9:2 , 46:1, 46:22, 48:5, 48:14

Demographics - 7 : 4
Dennis - 2:9, 34:24
Dental - 10:14,
10:15, 11:10, 11:24,
16:13, 43:7, 43:9
Dentures - 19:7
Denying - 32:4
Department - 9:10,
20:18, 49:20
Dependent - 13:25,
44:19
Depict - 37:14
Depicted - 45:18
Depression - 15:9, 31:24
Described - 12:9
Deserve - 33:2,
33:21, 44:1
Desperate - 25:24
Despite - 27:7
Detailed - 43:15
Detrimental - 12:7
Developed - 7:16
Didn't - 11:5,
17:20, 39:22,
40:14, 40:15, 47:7, 50:19
Die - 18:16, 23:17,
23:18
Died - 42:21, 57:7,
57:10
Difference - 18:14
Differences - 42:6
Different - 13:17
Difficult - 5:1, 5:10,
17:19
Dig - 43:2
Digging - 55:4
Dilemma-38:3
Diminished - 59:23
Dinner - 54:8
Dip - 45:20, 54:14
Directly - 64:5,
65:2
Disabled - 55:9
Dishes - 59:2
Disposable - 17:24
, 18:2
Disregard - 36:18
Disturbing - 6:17
Dividends - 21:11
Division - 9:11
Divorced - 9:19
Divulging - 39:19
Doctor - 55:17
Doesn't - 11:10,
11:11, 11:13, 11:16,
37:14
Dollar - 26:11
Dollars - 26:13,

27:9, 49:7, 49:9,
56:9
Domain - 36:12
Donations -54:14
Don't - 1:6, 9:1,
10:12, 16:10, 16:11,
18:3, 21:14, 23:23,
33:21, 34:22,
38:25, 39:5, 40:7,
41:20, 59:5, 62:24
Double - 13:6, 61:5
Doubt - 49:16
Downturn - 45:9
Dozen - 56:10
Dr - 4:8, 4:9, 4:15,
4:22, 22:15, 22:18,
22:21, 22:25, 23:5,
23:12, 24:1, 24:5,
24:13, 24:16, 34:24
Draining - 52:19
Drawing - 34:3
Dress-56:2
Drew - 48:20
Dried - 32:24
Drivers' - 43:3
Dropped-27:13,
46:15
Dry - 32:22
Dryer - 59:4
Due-15:25, 39:4,
48:12
Duty - 32:18
Dwanda-1:11


Each - 15:1, 25:1,
33:5, 33:10, 52:22
Earlier - 34:25,
50:20
Earners - 27:20
Earning - 38:16
Easily - 14:10,
18:8, 52:20
Eastern - 54:20
Easy-18:7
Echo-24:16
Economic-5:3,
27:17, 31:23,
43:20, 45:9, 45:23,
48:7, 48:15
Economist - 59:14
Economy - 36:5,
45:3, 48:6, 54:17
Edward - 46:5
Effect - 51:5
Effectively - 29:7,

## 53:24

Effects - 41:18
Efficient - 18:4,
45:16
Efforts - 28:5,

## 37:21

Eggs -56:10
Eight - 56:9
Elasticity - 31:13,
45:14, 48:14
Elderly - 43:7
Election - 33:7
Electorate - 33:6
Electric - 35:15
Electrical-21:12
Electricity - 6:5,
12:6, 12:23, 13:3,
13:6, 13:22, 13:23,
13:25, 16:13, 19:5,
19:16, 19:25, 21:4,
21:18, 21:25, 23:6,
23:9, 23:15, 26:1,
28:1, 33:24, 35:10
Electronic - 19:15
Elements - 21:3
Eloquently -54:24
Elsewhere - 30:4
Embarrassed -11:
Emerging - 18:24
Emotionally - 17:6
Employee - 38:20
Employees - 37:21
, 38:11, 38:14,
38:15
Empty - 54:12
Enacted - 39:15
Encourage - 57:22,
65:7
Endured - 43:10
Energy - 18:3,
18:25, 20:13,
20:14, 29:11, 29:19,
52:19, 56:23
Enjoy - 45:13
Enjoyed - 36:7
Ensure - 5:4, 16:4,
22:4, 26:19, 29:25
Ensuring - 5:13
Entered - 58:7
Entirety - 26:10
Environment - 44:
18, 45:12
Environmental - 4
1:17
Equal - 33:19,
55:11, 56:17
Equally - 33:13
Equivalent - 44:24
Erode - 36:13
Essence - 16:2
Essentially - 15:15
, 20:24
Established - 32:5
Estate - 59:19
Esteemed - 34:1

| Estimate - 46:16 | 19:24, 41:3, 57:20, | Figure - 8:2, 41:7 | Forming - 60:17 | 40:20, 55:3, 59:25, |
| :---: | :---: | :---: | :---: | :---: |
| Estimated-7:11, | 60:25 | Figures - 41:1, | Forms - 45:16 | 62:7 |
| 42:7 | Extraordinary - 21 : | 49:12, 49:15, 51:19 | Formula - 31:15 | Gets - 17:13 |
| Et - 5:19, 14:8, | 7, 21:23 | Filing - 3:17 | Fortis - 20:16 | 18:16, 52:18 |
| 18:5, 19:14, 19:25, | Extras - 56:22 | Filings - 58:19 | Fortunately - 15:24 | Gifts - 11:16 |
| 23:16 | Eye - 19:7 | Fillier - 24:25, 34:6, | Forward - 27:3, | Girl - 52:1 |
| Ethically - 35:21, |  | 34:8, 50:19, 51:9, | 27:14, 32:6, 42:14, | Give - 14:11, 23:16, |
| 37:15 | F | 51:18 | 65:9 | 26:16, 30:19, 35:1 |
| Evaluate - 32:12 | Face - 5:19, 24:11 | Final - 64:18 | Four - 56:9, 57:6, | Given-32:11, |
| Eventual - 53:16 | 51:20 | 64:20, 6 | 59:7 | 33:23, 33:25, |
| Eventually - 23:18 |  | Finalized - 41:6 | Frankly - 33:18, | 41:15, 43:20 |
| Everybody - 1:2, |  | Finance - 6:2, 9:10, | 45:24, 49:21 | Gives - 57:1 |
| 12:22, 12:24, |  | 49:20 | Free - 45:2 | Glasses-11:12, |
| 13:22, 33:9, 33 | Facto | Finances - 15:23, | Freedom - 56:12 | 19:7, 59:15 |
| 33:17, 65:13 | $46: 2$ | 31:22, 32:24 | Friends - 33:12 | Gloves - 56:4 |
| Everyone - 1:3, | Fair - 21:15 | Financial - 20:7 | Frog - 52:1, 52:3, | Glynn - 2:15 |
| 1:17, 34:10, 57:3, | $39: 1$ | 37:9, 39:20, 39:21, | 52:9, 52:10, 52:11, | Go - 4:9, 8:25, |
| 59:6 | Fall - 5:2 | 51:22, 52:12, 53:8, | 52:15, 52:18, 53:2, | 10:12, 16:11, 18:13, |
| Everyone's - 34:15 | $48: 11$ | 53:23, 54:25, 58:1, | 53:10, 53:12, | 23:6, 23:10, 28:14, |
| Everything - 56:23 | Fallin | 58:15 | 56:14, 57:4, 58:15, | 34:7, 35:3, 40:10, |
| Evidence - 15:17, |  | Financially - 43:23 | 59:12, 60:1, 60:9, | 43:8, 55:17 |
| 64:16 | 26:15, 36:8, 40:24, | 52:22 | 61:2, 62:12 | Goal - 30:10 |
| Exacerbate - 47:9 | $41: 5,45: 21$ | Find - 19:12, 19:17, | Fuelled - 54:16 | Going - 10:12, |
| Exaggeration-41: | $50: 12,61: 6,62: 1$ | 33:17, 49:22, | Full - 30:6, 32:7, | 10:15, 10:24, 12:2, |
| 9 | False - 26:4 | 52:22, 54:3 | 37:9, 50:13 | 12:23, 15:21, |
| Example - 11:2, | Falsehoods-26:1 | Finding - 54:2 | Fully - 30:1, 30:24 | 18:16, 19:23, |
| 38:19 | Falsehoods-26.1 | Fine - 31:6, 52:16 | Fund - 29:6 | 20:21, 23:17, |
| Examples - 38:15 |  | Fingers - 29:12 | Fundamental - 17: | 23:18, 23:19, 25:1, |
| Exception - 6:13 |  | First - 4:9, 8:19, | 23 | 25:7, 25:10, 26:24, |
| Excess - 38:14 | $50: 24,54: 2,61: 14$ | 10:8, 25:3, 25:10, | Funding - $28: 9$ | 31:10, 31:14, |
| Excluded - 42:10 | Family - 39:1 | 31:3, 35:16, 35:18, | Funeral - 57:15 | 33:10, 33:12, 35:2, |
| Excluding - 29:13 | Fans - 59:3 | 41:20, 41:22, | Furious - 58:5 | 35:3, 35:4, 35:6, |
| Exhaust - 32:21 | Far - 9:8, 23:10, | 46:13, 46:18, 49:2, | Further - 32:4, | 40:17, 40:19, |
| Expect - 17:20, | $37: 16$ | 49:4, 50:3, 52:5, | 32:8, 35:1, 44:14 | 42:14, 55:3, 57:13, |
| 21:11, 45:8 | Fast | 57:9 | 65:15 | 58:25, 59:6, 64:11, |
| Expected - 61:5, | Fate - 33:21 | Firstly - 25 | Furthermore - 32:3 | 65:9 |
| 62:8 | Fated - 32.20 | Five - 5:25 | Future - 6:18, 26:1, | Golden - 12:2 |
| Expendable - 32:2 | Fear - 6:17, 31:20 | Fix - 60:25 | 28:14, 41:4, 45:17, | Gone - 41:2, 41:12, |
| 3 | Fearful - 25:22 | Fixed - 17:16, 54:5 | 46:1, 50:5, 56:21 | 43:1 |
| Expense - 6:15 | Feasibility - 29:23 | Floor - 60:16 | Futures - 25:23, | Good - 1:2, 2:4, |
| Expenses - 6:11, | Feasible - 32:13 | Flow - 43:5 | 29:24, 33:8, 33:16 | 2:9, 24:24, 25:17, |
| 6:18, 11:9, 17:23, | $\begin{aligned} & \text { reasibie - } \\ & \text { Fed - } 59: 7 \end{aligned}$ | Folks - 31:6 |  | 34:9, 38:19, 52:16, |
| 21:21 | Federal | Follies - 26:18 | G | 59:9 |
| Expensive - 19:2, | Federation - 14:21 | Food - 20:5, 41:18, | Game - 58:3 | $\text { Got }-8: 2,11$ |
| 40:11, 40:18 | Feed - 59:8 | $54: 9,54: 10,54: 11$ | $\text { Gas - } 16: 19,53: 25$ | $18: 19,27: 5,35: 14$ |
| Experiencing - 7:1 | Feel - 16:2, 16:3, | $55: 25,56: 1,57: 13$ | Gave - 10:22 | $58: 10$ |
| 6 ( 63.14 | $23: 13,23: 20$ | 61:20, 61:22 | Gene - 55:8 | Government - 27:2 |
| Experiment - 53:14 | $34: 18,51: 15$ | Fool - $33: 5$ | General -1:5, 3: | , 28:2, 29:3, 29:13, |
| Expertise - 30:17 | $52: 16,52: 25$ | Force - 17:7 | $3: 12,3: 16,3: 20$ | 29:25, 30:13, |
| Explanation - 40:2 | Feeling - 58:11 | Forced - 37:11 | $12: 22,12: 25$ | 37:12, 38:13, |
| 3, 41:11 | Feels - 52:4 | 61:21 | Generalize - 35:7 | 39:15, 42:25, |
| Explore - 30:20 | Fees - 27:16, 43:1, | Forecast - 48:7, | Generally - 43:19 | 44:17, 44:19, |
| Explored - 30:22 | $43: 3,43: 4$ | 48:12 | Generation - 20:12 | 50:12, 55:1 |
| Express - 64:2 | Felt - 39:1, 49:1 | Forecasting - 26:5 | 46:24 | Governments - 31 : |
| Expressed - 20:6 | Fertility - 47:12 | Forecasts - $26: 4$ | Genuine - 27:2 |  |
| Extended - 14:14, | $\begin{aligned} & \text { Fertili } \\ & 47: 16 \end{aligned}$ | Foremost-31:4 | Geoff - 1:21 | Grad - 54:23 |
| 14:25 | Fester - $28 \cdot 3$ | Foreseeable-48:1 |  | Graduates - 54:17 |
| Extenuating - 31:2 | Fields - 30:17 |  | $\text { Get - } 11: 5,15: 22,$ | Grandchildren - 11 |
|  | Fields - 30:17 <br> Fight - $33 \cdot 20$ | Forever - 45:10 | Get - 11:5, 15:22, <br> $19 \cdot 14,23 \cdot 19$ | :17, 23:21, 50:25 |
| External - 1:23 | Fight - 33:20 Fighting-28:7, | Forge - 27:8 |  | Greater - 42:2 |
| Extra - 16:6, 18:24, | $39: 14$ | Form-4:5 | $36: 14,39: 22,40: 8,$ | Greene - 2:15, |

24:3, 24:4, 63:18
Greener - 54:21
Grocery - 53:20,
53:25
Grossly - 39:24
Group -2:20, 3:3,
7:2, 48:1
Grow - 5:22, 11:8,
16:1, 22:3, 50:25,
57:9
Growing - 6:20,
7:14, 7:22, 12:16, 12:19, 12:21
Grown - 21:17
Growth - 48:7,
48:15, 48:20
Guarantee - 42:14
Guaranteed - 37:5
Guarantees - 27:1
0
Guess - 19:1, 64:1, 65:13
Guide - 61:10
Guided - 35:21,
37:14
Guys - 29:13, 32:1
H
Half - 27:24, 34:17,
38:23, 60:20
Hall - 60:3
Hand - 59:1
Happy - 2:24, 39:9
Harbour - 35:15,
36:21
Hard - 21:15, 33:15
Harder - 52:22
Hardship - 12:4,
52:12, 53:23
Harm - 39:20,
39:21
Hat - 56:4
Haven't - 41:6,
42:23
HAYES - 2:3, 2:4,
22:24, 63:8
Haynes - 1:24
Health - 6:1, 43:24,
44:13
Hear - 6:7, 6:13,
41:11, 44:5, 64:5
Heard - 6:9, 62:25, 63:1
Hearing - 1:4, 2:14,
3:6, 3:11, 3:21,
11:13, 22:9, 39:5,
51:3
Hearings - 23:7,
24:11
Heart - 50:22
Heat - 13:21, 18:4,

23:16, 45:16, 52:4
52:13, 55:14,
55:19, 56:1, 59:3,
60:23, 61:22
Held - 1:4
Help - 15:22, 49:14
Helped - 36:19,
51:5
Here's - 40:2, 40:3, 40:10
He's - 49:17
Hidden - 50:22
Hierarchy - 20:3
High - 43:21,
43:22, 59:17,
59:22, 61:18, 62:25
Higher - 37:5,
38:23, 53:5, 57:12,
57:15, 58:20
Highest - 46:8,
47:3
Hike - 53:17, 62:11,
62:14
Hold - 19:3, 41:20,
43:17, 50:22
Holds - 56:21
Hole - 55:3, 58:1
Home - 13:9,
55:10, 56:11, 56:24,
57:8, 59:16, 60:8
Homeowners - 13: 14
Homes - 13:12, 13:15, 13:18,
13:21, 20:14,
44:15, 59:25
Honest - 11:22,
18:14, 35:23
Honored - 50:20
Honour - 51:2
Hope - 41:21, 50:5,
51:4, 61:14
Hoped - 27:1
Hopefully - 26:15
Horizon - 49:1
Hot - 52:3, 57:24
Hotter - 52:18,
53:1, 53:2, 62:7
Hour - 44:11, 44:12
Hours - 12:10,
55:19
House - 1:22, 2:5,
14:7, 17:25, 56:4,
60:15, 60:18,
60:21, 60:24
Households - 32:2
3
Houses - 59:21
Housing - 6:2,
44:22, 44:23,
44:25, 48:11

Human - 20:4,
24:11, 51:20
Humanistic - 22:4
Hundreds - 5:17
Hunger - 56:12
Hurting - 43:23
Husband - 57:7,
57:10, 60:5
Hydro - 1:22, 1:25, 3:1, 3:5, 3:9, 3:12, 20:17, 28:21, 29:1, 30:13, 31:1, 34:3, 35:5, 35:15, 38:5, 38:10, 38:11, 39:7, 43:12, 43:14,
48:25, 49:20, 49:24, 61:4, 61:23
Hydro's - 1:5, 3:16, 3:21, 42:12, 64:17
I

I'd - 1:15, 4:25,
22:7, 25:3, 38:24, 49:12, 51:1, 64:2
Ideas - 10:19, 19:9, 57:24
Identified - 5:14
II - 15:9
III - 32:20
I'II - 4:9, 19:8
I'm - 1:5, 1:8, 1:9,
4:16, 5:12, 6:6,
7:25, 10:12, 12:5,
18:12, 25:10, 35:3,
35:4, 35:6, 38:24,
40:15, 50:17,
50:19, 50:20,
51:12, 52:1, 59:3,
59:14, 59:21, 59:22
Imagine - 32:25,
40:1, 40:9
Imbedded - 39:11
Immune - 45:9
Impact - 64:12
Impacting - 5:14
Impending - 39:7,
46:22
Implore - 62:5
Important - 7:23,
14:2, 36:22, 36:24,
46:20, 64:4
Impression - 13:5
Improve - 43:5
Improved - 42:15
Imprudent - 30:10
Inability - 53:24
Inclusive - 9:5
Income-6:12, 9:7,
9:13, 9:15, 9:23,
9:25, 10:4, 13:1,
17:10, 17:16,

17:24, 18:2, 19:22,
21:21, 27:20, 38:2,
54:5, 55:10, 56:20,
57:1, 57:8, 57:16
Incomes-17:17,
27:22
Increase - 7:11,
7:13, 8:7, 12:6,
21:25, 36:4, 36:15,
37:4, 39:4, 41:7,
46:7, 47:16, 48:17,
48:22, 52:14,
52:17, 52:21, 56:5,
61:1, 61:8, 62:3
Increased - 6:5,
13:2, 61:19, 61:20
Increases-6:15,
6:18, 17:22, 32:2,
35:1, 43:17, 44:14,
50:7, 50:8, 53:5,
61:25, 62:9
Increasing - 15:17,
16:25, 45:10,
53:25, 58:22
Indexing - 17:17
Indicated - 23:13
Indulge - 51:24
Industrial-2:21,
3:4
Inevitable - 27:25
Inevitably - 44:14
Inflated-26:4
Infrastructure - 15:
15
Infringement - 29:
9
Inherent - 30:21
Inhumane - 45:6
Initially - 41:13
Input - 3:8, 27:4,
30:19
Inquiry - 26:16,
42:2
Inside - 38:9
Insight - 26:17
Insist - 28:11
Instability - 36:5
Insurance - 53:25
Integrity - 35:13
Intended - 39:16,
43:5
Intense - 39:4, 39:6
Interconnected - 3 :2
Interest - 8:3,
35:23
Interesting - 13:9
International - 14:2
1
Internet - 54:3
Intervening - 3:2

Intervenors - 2:19 Interview - 54:17, 55:8
Intolerable-43:11
Introduce - 1:18,
4:10, 25:4
Inventory - 59:17
Investment - 37:8,
45:5
Invitation-3:15
Involvement - 37:2
3
Iris - 56:17
Iron - 3:3
Ironically - 36:8
Irrefutably - 32:19
Island - 2:21, 46:5, 49:11
Isn't - 31:11, 33:3, 33:7, 49:21
Issue - 6:3, 6:4,
18:10, 18:17, 64:18
Issues - 5:14, 5:20,
5:23, 5:25, 12:13,
19:16, 19:20,
41:22, 64:7, 64:9
Item - 40:3
It's - 1:21, 7:10,
7:22, 8:14, 12:23,
14:1, 14:18, 14:19,
15:2, 17:19, 18:7,
18:19, 19:2, 25:6,
32:14, 32:24, 38:7,
38:13, 40:11, 40:18,
45:6, 53:3, 53:4,
53:6, 59:3, 64:4
I've - 3:14, 6:9,
12:3, 12:8, 12:11, 12:13, 14:20, 20:9,
22:9, 34:16, 38:21,
40:3, 40:5, 40:12,
47:21, 59:1
J

Jacqui - 2:15
James - 25:14,
34:9, 42:24
Jane - 51:13
Jar - 56:11
Jennifer - 58:24
Jeopardy - 44:14
Jim - 1:13
Job - 5:1, 34:9,
64:14
Jobs - 59:10
Joint - 50:8
Judgment - 30:24
July - 3:19, 56:18
Jump - 52:4, 56:17
Jumped - 52:6
June - 60:12

Jurisdictions - 61:
7, 61:12
Justified - 42:8
K

Kean - 2:16
Keeps - 18:23
Keith - 40:10,
50:19
Kent - 58:24
Kerry - 54:12
Key - 30:20
Kids - 59:7, 59:9
Kijiji - 11:24
Kilowatt - 44:11,
44:12
Kindly - 32:3, 34:1
Kinds - 5:3, 8:23,
16:18, 17:23, 19:9,
19:19, 57:4
Kitchen - 55:20,
60:20
Knowing - 27:25,
37:9
Knowledge - 49:16
Knowledgeable - 3
0:18
Kraft - 54:8


Lab-3:1
Labrador - 2:23,
3:1, 3:4, 4:18, 5:12,
7:7, 9:8, 9:9, 13:13,
13:16, 13:20,
14:24, 21:9, 25:22,
29:10, 35:17, 37:3,
44:1, 44:21, 44:25,
46:12, 47:2, 50:19,
51:7, 51:23, 52:8,
53:19, 56:14,
58:20, 60:12, 62:6,
62:13
Labrador's - 46:21,
47:11
Lack - 54:23, 60:23
Land - 43:3
Large - 7:20,
14:25, 61:8
Largely - 36:7
Late -53:4, 53:6
Later-21:19
Latest - 36:4, 62:11
Layers - 56:2
Leave - 34:17,
51:17
Leaving - 54:21
Led - 50:8
Left - 36:14, 46:17,
54:21
Legislated - 29:25

Legislation - 36:11 , 39:14
Length - 29:3
Lens-9:3
Lesser - 13:24
Let's - 6:21, 7:5,
9:6, 36:13
Letters - 5:18
Level - 37:10, 43:9
Levels - 46:8,
61:19, 62:4
Liberals - 27:15,
27:24, 29:11, 31:2
License - 43:3
Lifetime - 15:7,
47:13
Light - 18:5, 45:17,
55:15
Lightbulb - 19:18
Lights - 57:19,
59:2
Limited - 2:22,
2:23, 18:2
Limiting - 57:21
Line - 18:25, 28:16, 29:4
Lines - 53:20
Lisa-57:6, 58:2,
58:10
List - 35:25, 36:2,
38:12, 38:13, 43:4
Listened - 20:10
Litres - 56:10
Lives - 18:21,
42:21, 50:18, 60:20
Loads - 31:21,
61:16
Loan - 27:10
Long - 5:9, 7:5,
46:21, 47:9
Longer - 7:19,
12:18, 17:2, 17:4,
18:12, 47:6, 47:7,
53:7, 58:9, 59:18,
61:2
Longevity - 18:17, 18:18
Look-7:9, 8:3, 8:9, 8:15, 9:4, 9:7, 9:17, 20:22, 28:15,
29:17, 29:22, 47:7
Looking - 7:6,
28:21, 31:19, 33:9, 38:7, 40:4, 40:6,
48:1, 49:10
Lori - 44:5, 51:12
Losses - 59:24
Lost - 22:5, 40:12, 47:21
Lot - 27:23, 28:16, 49:14

Low - 17:15, 17:24, 47:15, 52:13
Lower - 45:14,
46:3, 57:14, 57:19
Lowering - 57:23
Lowest - 5:6, 26:7, 26:20, 29:17, 47:14
Loyal - 37:20
Loyalty - 37:21
Lunch - 45:2
M

Macaroni - 56:9
Madam - 1:21, 2:4, 62:22, 63:19
Magnitude - 61:13
Mails - 5:18
Main - 60:14
Major - 62:9
Make - 5:3, 5:11,
8:16, 10:21, 16:12, 25:1, 25:20, 28:4,
28:12, 29:5, 30:14,
33:14, 37:7, 38:22,
44:25, 50:1, 50:23,
52:23, 53:8, 57:3,
64:7
Making - 1:7, 1:16, 29:8, 29:14, 38:14, 38:16, 38:20,
38:21, 38:25, 45:4, 55:22
Mammoth - 39:23
Man - 56:13
Manage - 6:10,
10:4, 54:4
Manageable - 9:5
Managed - 42:1
Management - 9:3,
30:16, 42:12, 49:18
Managing - 15:22
Mandate - 29:17,
30:6
Many - $1: 13,5: 20$,
6:9, 6:14, 8:21,
10:18, 12:8, 12:10,
13:1, 13:18, 14:1,
17:5, 17:14, 17:17,
17:23, 21:3, 21:24,
23:19, 23:22,
26:13, 32:24, 38:8,
38:12, 42:11, 42:21,
43:8, 44:8, 49:23,
57:12, 60:7, 61:21
Market - 37:2,
59:16, 59:18, 59:20
Marshall - 27:5
Maslow's - 20:2
Maureen - 2:14
Meaningless - 27:1

Means - 9:13
Meantime-64:22,
65:7
Measure - 38:19
Media-20:22,
53:20
Medications - 19:2
4, 55:16, 61:22
Medium - 27:20
Meet - 6:4
Meetings - 5:19
Megaprojects - 48:
20
Members - 25:18,
28:4, 34:13
Mere - 26:3
Mess-33:18
Message-34:2
Met-5:16
Metaphor - 53:15
Michelle - 60:3
Mildew - 60:22
Milk - 56:11
Miller - 44:5
Million - 49:2
Minds - 27:11
Minus - 47:17
Mismanagement -
37:13
Mistakes - 26:13
Mitigate - 41:4
Mitigation - 28:9,
29:6
Mold - 60:22
Mom - 14:16
Money - 11:5,
11:19, 11:21, 16:12,
18:3, 18:8, 18:9,
18:13, 19:1, 19:4,
19:7, 23:17, 28:12,
32:19, 40:7, 41:2,
53:9, 56:2, 57:17,
60:25
Monopoly - 45:12
Month - 55:12,
57:15, 60:6
Months - 10:17,
11:18, 46:18, 59:19
Moore-24:24,
51:10, 51:11, 51:12,
63:4, 63:11
Morning - 1:2, 2:4,
2:9, 10:3, 24:24,
25:17, 31:5, 34:9,
63:2
Morph - 26:11
Morphed - 28:9
Mortgage - 56:19
Mouths - 55:6
Move - 4:6, 52:20,
53:7, 59:1, 60:5,

61:3
Moved - 52:7, 60:19
Moving - 60:4, 60:9
Much - 4:14, 4:23,
9:3, 22:15, 24:12,
24:17, 35:2, 35:13,
37:18, 41:20, 43:8,
51:9, 56:8, 60:1,
60:9, 61:14, 62:16,
63:9, 63:24, 65:12
Murphy - 24:24,
25:9, 25:13, 25:14,
34:6, 51:18, 62:19
Muskrat - 21:7,
26:2, 26:15, 36:8,
40:23, 41:4, 45:21,
49:6, 50:12, 61:6,
62:1
Mustn't - 45:6

| $\mathbf{N}$ |
| :---: |

Nagging - 57:18
Nalcor - 20:16,
30:13, 30:25, 39:17
NARL - 2:23
Nations - 41:20
Natural - 20:19,
46:6, 47:16, 49:21
Near - 36:1
Nearby - 55:6
Necessary - 41:24, 43:24, 49:2
Needed - 26:7,
28:1, 43:9, 56:6
Negligent - 50:16
New - 17:4, 27:16,
28:15, 40:8, 41:15,
44:20
Newman-1:11
Newspapers - 3:18
Nine - 48:19
NL - 34:3
Nobody - 41:1
Non - 29:22
North - 35:18
Note - 4:3, 14:2
Noted - 18:20
Notice - 3:20, 58:6
Notices - 58:4
November - 5:16
Numbers - 7:14,
12:16, 17:1, 54:12,
58:17
Nurse - 60:3
$\mathbf{0}$

Occur - 7:25
Occurring - 7:24
Offered - 39:10,

| 53:13 | :13 | 31:10, 32:8 | Plan - 8:16, 32:6, | Practice - $3: 22$ |
| :---: | :---: | :---: | :---: | :---: |
| Office - 6:22, 10:9, | Overtime - 38:17, | Payers - 49:9, | 55:11, 56:17 | Practices - 28:25 |
| 53:21 | 38:21, 38:23 | 51:15 | Planning - 17:20, | Precedents - 61:10 |
| Offset - 34:15, | Overwhelming - 5 | Paying - 20:15, | 41:25 | Precipice - 32:1 |
| 50:11 | 4:2 | 21:14, 21:18, | Plant - 35:16 | Predict - 31:18, |
| Often - 17:9, 56:3 | Own - 13:11, 13:12, | 27:22, 30:8, 40:19 | Plastic - 60:17, | 45:19 |
| Oil - 13:24, 26:4 | 13:14, 13:15, | Payment - 55:11, | 60:24 | Predicted - 47:20, |
| Old - 8:11, 8:13, | 13:18, 17:25, 55:10 | 55:14, 56:17, 56:20 | Plate-21:16 | 62:2 |
| 57:9 | Owned - 43:12 | PC - 29:13, 31:1 | Plateau-31:14 | Predicts - 48:3 |
| Olden-59:12 | Ownership - 13:10, | Peanut - 56:11 | Plausible-31:12 | Prefer - 23:5 |
| Older - 5:22, 6:20, | 40:21 | Penny - 10:23 | Played - 58:2 | Premier - 27:6, |
| 7:9, 7:14, 7:22, 8:6, | Oxford - 1:13, | Pension - 17:18 | Playgrounds - 15: | 42:1 |
| 11:8, 12:17, 12:19, | 24:9, 63:21 | Pensions - 17:10 | 12 | Preposterous - 28 : |
| 13:18, 14:2, 14:5, |  | Peoples' - 31:22, | Pleas - 27:7 |  |
| 15:8, 16:1, 21:17, | P | 44:13 | Pocket - 28:13 | Present - 1:18, |
| 22:4 | Pace - 42:23 | Percent - 7:8, 7:11, | Pockets - 32:9, | 1:25, 2:13, 2:20, |
| Oldest - 46:24 | Pace - 42.23 | 7:12, 8:5, 8:7, 8:8, | 43:2 | 4:24, 8:15, 9:1 |
| One - 6:12, 8:1, | Packs - 56:9 | 8:10, 8:12, 8:13, | Pointed - 54:24 | Presentation-1:3, |
| 9:3, 26:10, 33:5, | Paid - 11:24, 17:7, | $13: 13,13: 16$, $35: 10,37: 4,37: 7$ | Points - 46:2 | $3: 17,3: 23,4: 2$ |
| $33: 10,33: 23$, $34 \cdot 12,35 \cdot 17$ | 17:9, 18:16, 32:20, | 35:10, 37:4, 37:7, | Policies - 8:16 | 23:1, 25:20, 31:6, |
|  | 34:21, 59:21 | $38: 11,41: 3,46: 12$, $47 \cdot 1,48: 4,48 \cdot 9$ | Political-26:3, 29:5 | 35:2, 49:15, 51:5, |
|  | Pain - 43:9 | 47:1, 48:4, 48:9, | Politicians | 1:20, 63:10 |
| 58:14 | Panel - 24:17, | 54:19, 60:13 | $33: 4,33: 11,33: 13$ | $8,25: 2$ |
| Ones - 36:14 | $63 \cdot 20$ | Perfectly - 30:23 | Polyethylene - 60: | Presented - 8:24, |
| Online - 28:12, | Panic - 58:4 | Perhaps - 18:24 | 15 | 14:22, 64:3 |
| 45:21, 62:2 | Par - 21:11 | Period - 48:7, | Poorly - 42:1 | Presenters - 3:24, |
| Open - 22:16, | Parade - 41:21 | 48:12, 49:8, 58:18 | Population - 7:8, | 3:25, 64:10 |
| 62:17 | Participants - 34:1 | Periods - 59:18 | 7:17, 7:18, 7:23, | Presenting - 24:20, |
| Opened - 56:24 | $3$ | Perish - 53:11 | 8:4, 8:5, 8:11, 8:12, | 51:2, 63:22 |
| Operates - 29:2 |  | Perishes - 53:10 | 8:23, 9:4, 9:6, | President - 1:24 |
| Operation - 35:20, | 17:9 | Permission - 4:2 | 12:22, 12:25, | Pressuring - 29:24 |
| 49:4 |  | Persistent - 46:7 | 39:25, 46:6, 46:10, | Previous - 29:12 |
| Operatively - 50:9 | $5$ | Person-65:1 | 46:11, 46:14, 46:16, | Previously - 39:17, |
| Opinion - 23:11, | Parties - 1:18, 4:1, | Personal - 6:1, | 47:17, 47:23, 48:3, | 43:7 |
| 29:5, 31:17 | $33: 18,61: 11.64: 5$ | 25:6, 31:20, 31:22 | 48:12, 48:20, | Price-28:17, |
| Opposed - 34:25 | $\begin{aligned} & 33: 18, \\ & 64: 21 \end{aligned}$ | Perspective - 6:21, | 48:21, 54:6 | 45:14, 48:13 |
| Option - 26:8, | Partisan - 29:22 | 9:2, 10:6, 63:3 | Populous - 46:4 | Prices - 29:11 |
| 26:20, 29:18 |  | Peter-58:3 | Portion - 34:14 | Pride - 18:11 |
| Options - 30:9, | Passing - 45:2 | Petition-61:16 | Positive-38:4, | Prince - 46:5 |
| 30:20, 32:21, 42:3 | Passing - 45.2 | Petty - 35:15, | 47:18, 51:5 | Principle - 28:10 |
| Order - 16:4, 21:11, | $15$ | 36:21 | Possibilities - 30:1 | Principles - 35:22, |
| 53:8 |  | Phase - 59:20 | 4, 30:21 | 37:15 |
| Ore-3:4 | $47: 5,48: 19,54: 7$ | Phenomenal - 10:1 | Post - 53:21 | Prior - 27:19 |
| Organization - 54: | $58: 21$ |  | Pot-52:3, 52:9 | Problem - 21:14, |
| 15 | Pastures - 54:22 | Phone-5:17, | Potential -6:5 | 49:22, 59:15, 61:1 |
| Ottawa - 60:6 | Path - 50:4 | 19:14, 58:4 | Power - 2:5, 3:13, | Problems - 41:16 |
| Ourselves - 28:4 | Pattern - 14:1 | Physically - 14:9, | 20:16, 22:23, 26:8, | Proceed - 4:13 |
| Outages - 37:22 | $\text { Paul - 54:13, } 58: 3$ | 17:5 | 30:2, 30:6, 31:11, | Proceedings - 4:4, |
| Outlook - 46:22 | $\text { Pay - 10:15, } 1$ | Physician - 60:5 | 34:22, 35:4, 35:8, | 34:16, 64:15 |
| Outmigration - 14: | 16:12, 16:13, | Physiological - 20: | 36:3, 36:9, 37:1, | Product - 29:19 |
| 18, 46:7, 48:13 | 16.12, 16.13, | 8 | 37:16, 37:24, 38:1, | Profit - 38:6 |
| Outreach - 12:10 | $\begin{aligned} & 10: 18, \\ & \text { 18:10, } \end{aligned}$ | Picture - 46:2 | 41:14, 41:23, | Profitability - 36:7 |
| Overages - 30:9 | $19$ | Piece - 13:9, 18:6 | 43:23, 44:2, 44:4, | Profits - 36:15, |
| Overpaid - 11:19 | $26: 8,26: 10,28: 19$ | Pinch - 39:1 | 44:10, 44:15, | 45:11, 48:24 |
| Overruns - 40:23, | $31: 15,32: 14,$ | Place - 16:5, 47:2 | 44:24, 45:1, 45:17, | Profound - 48:5, |
| 42:13 | $34: 22,36: 1,39: 14$ | 49:18, 50:3, 52:2 | 46:3, 48:16, 49:19, | 48:14 |
| Oversight - 26:19, | $\begin{aligned} & 34: 22,36: 1,39: 14, \\ & 40: 17,41: 10, \end{aligned}$ | Placed-21:8, | 50:5, 50:15, 52:14, | Profoundly - 63:2 |
| 27:10, 42:10 |  | 21:24 | 53:17, 54:1, 55:12, | Program - 44:20 |
| Oversize - 39:24 | $49: 12,55: 16,58: 3$ $58: 14,59: 10,59: 11$ | Placing - 30:3 | 57:10, 57:17, 58:1, | Progress - 27:18 |
| Overspending - 37 | Payer - 26:9, 30:5, | Plagued - 41:16 | 58:7, 61:23, 61:24 | Project - 26:6, |


| 26:11, 28:11, 29:23, | 32:7, 32:11, 35:7 | Rather - 19:6 | Replaced - 11:12 | Roads - 42:20 |
| :---: | :---: | :---: | :---: | :---: |
| 31:9, 32:10, 32:12, | Public - 1:3, 1:9, | Ratio - 46:24 | Report - 59:17 | Rob - 58:3 |
| 32:20, 36:10, | 3:8, 3:15, 3:23, 4:5, | Reached - 53:18 | Representative - 3 | Role - 14:14, |
| 39:23, 41:5, 41:13, | 8:16, 20:19, 26:19, | Reaching - 32:8 | 2:11 | 42:12, 51:16 |
| 41:23, 42:5, 42:7, | 27:14, 28:4, 28:5, | Ready - 4:9, 4:13, | Represented - 25: | Roles - 20:15 |
| 42:9, 42:12, 49:1, | 30:1, 30:23, 32:6, | 4:20, 25:12 | 16 | Room - 1:24, 2:18, |
| 49:3, 49:6, 49:17, | 36:12, 37:24, | Realistic - 45:19 | Request - 37:4, | 34:20, 49:14, |
| 49:24, 61:6, 61:9, | 39:16, 42:2, 42:16, | Reality -6:12, 6:13 | 62:11 | 55:19, 55:22, 57:2 |
| 62:1 | 42:19, 43:6, 43:18, | Realize - 12:4, | Requested - 27:3, | Round - 41:1 |
| Projected - 48:8 | 43:19, 50:6, 50:13, | 17:21, 58:13 | 62:14 | Ruin - 58:15 |
| Promote - 49:24 | 61:25 | Realized-18:21, | Requests - 28:5 | Running - 32:22 |
| Propaganda-26:3 | Publicly - 43:12 | 54:19 | Require - 21:20 | Rural - 13:19, |
| Propane - 13:24 | Published - 3:18 | Realizes-53:2 | Required-64:7 | 13:20 |
| Property - 16:20, | Pulled - 52:6 | Reason-31:7, | Rescinded - 30:3 |  |
| 54:1 | Pulp - 2:22 | 49:16, 55:4 | Research - 16:22 | S |
| Proposed - 50:7 | Pumps - 18:4 | Reasonable - 5:5, | Residents - 37:11, | Saddled - 26:2, |
| Prosperity - 48:24 | Purchase - 26:8, | 21:19, 42:9, 42:14 | 43:3, 43:10, 43:25, | $33: 1$ |
| Protect - 30:1 | 30:2, 31:11, 50:15 | Reasonably - 56:3 | 46:25, 50:21 | Safe - 44:18, 57:2 |
| Protest - 53:20 | Pursue - 30:10 | Reasoning - 45:23, | Resident's - 43:24 | Sake - 45:4 |
| Protests - 27:8 | Pursuit - 22:5 | 57:11 | Resolve - 30:20 | Salary - 38:16, |
| Provide - $3: 7,5: 5$, | Putting - 14:7, | Reasons - 36:3, | Resolved - 57:17 | $38: 18,38: 20,38: 23$ |
| 20:8, 42:2, 43:15, | 24:11 | 54:22 | Resources - 20:19, | Sale - 54:9 |
| 44:22, 65:1 |  | Receipt - 65:5 | 23:23, 49:21 | Sales - 59:16 |
| Provided - 14:14, $14 \cdot 16,15: 14$ | Q | Receive - 7:1, $55 \cdot 10$ | Respect - 64:7, | Sanction - 42:8 |
| $\begin{aligned} & 14 \\ & 17 \end{aligned}$ | Quarter - 46:13, | $\begin{aligned} & 55 \\ & \mathbf{R c} \end{aligned}$ |  | Sanctioning - 26:2 |
| 49:15, 60:12 | 46:19, 52:5 | 11:18 |  | 3, 29:8, 29:14, 42:4 |
| Provides - 36:4 | Quebec - 26:25 | Receiving - 17:10 | Respond - 35:13 | Sara - 2:16 |
| Providing - 38:5, | Questionable -53: <br> 14 | Recognize - 8:21, | Responsible - 5:13 | Save - 57:17 |
| 39:3, 42:19, 44:18 | Questioned - | 21:23, 37:17 | , 44:18 | $\begin{aligned} & \text { Savings - 56:24 } \\ & \text { Saw - } 17: 14.26: 10 . \end{aligned}$ |
| Province - 3:19, | $4$ | Recognized - 16:9 | Restore - 50:13 | $7: 20$ |
| 4:17, 5:22, 5:23, |  | Recom- | Restored - 30:2, | Scared - 56:21 |
| 6:9, 7:15, 8:10, | $32: 22$ | mencement - 3:21 | 30:6 | $59: 3$ |
| 9:18, 9:22, 13:10, | Quoting - 20:23 | Recommen | Result - 7:19, | Schedule - 31:16, |
| 14:18, 14:24, |  | dations-5:15 | 11:15, 44:15, 51:6, | 65:3, 65:15 |
| 22:10, 25:16, 26:2, | R | 30:25 - ${ }^{\text {decover - }}$ | 61:5 | Scheduled - 64:2 |
| 29:20, 30:19, 31:3, |  | Recover - 37:11 | Resulting - 26:6 | Scheme - 49:10 |
| 31:13, 31:23, | Raft - 55:6 | Recovered - 49:9 | Results - 43:15, | Schools - 15:11 |
| 31:25, 32:14, | Raise - 50:24 | Recurring - 53:22 | 53:14 | Science - 52:1 |
| 33:16, 33:21, 35:11, | Raised - 64:10 | Reducing - 39:3 | RESUME - 24:22 |  |
| 36:6, 36:16, 37:10, | Ran - 26:23 | Referendum - 32:1 | Retired - 18:12 | Scrambling - 27:20 |
| 37:17, 38:4, 39:22, | Range - 28:17 | 0 | Retirement - 17:20 | Screen - 57:21 |
| 41:14, 42:20, 43:11, | Rate - 1:5, 3:8, | Refining - 2:24 | , 46:23 | Scrutiny - 32:7, |
| 43:21, 43:22, 45:2, | 3:12, 3:16, 26:9, | Reflection - 48:24 | Return - 37:6 | 43:13 |
| 45:18, 46:13, | 28:7, 28:9, 29:6, | Refused - 39:18 | Returned - 37:1 | Second - 6:12, |
| 48:17, 48:21, 50:11, | 30:4, 30:7, 30:15, | Regards - 64:10 | Revealed - 60:22 | 19:3, 36:18, 47:21, |
| 50:21, 51:1, 51:15, | 31:10, 32:4, 32:8, | Registration - 43:4 | Reveals - 59:17 | $57: 16$ |
| 54:18, 61:17, 62:5 | 35:1, 35:25, 37:4, | Regulatory - 61:10 | Reversing - 50:14 | Secret - 39:14 |
| Province/ | 37:5, 43:16, 46:6, | Reinstate - 29:16 | Reviewed - 5:15 | Secretary - 2:16, |
| Territory - 46:4 | 47:3, 47:4, 47:8, | Reject - 62:10 | Rice - 54:8 | $2: 17,65: 10$ |
| Provinces - 13:21, | 47:12, 49:3, 49:9, | Relationship - 57:1 | Richard - 60:13 | Sector-42:16, |
| 42:16 | 49:18, 50:7, 50:8, | Relaxed - 52:15 | Ridiculous - 28:14 | $43: 6,54: 4$ |
| Province's - 38:12, | 51:14, 52:17, | Released - 58:17 | Rightfully - $13: 5$ | Security - 25:25 |
| 46:1, 47:8 | 52:21, 53:5, 53:17, | Relent - 33:22 | Rights - 30:23 | See - 5:21, 6:8, 7:7, |
| Provincial - 42:25, 48:6 | 61:1, 61:8, 62:9, 62:11, 62:14 | Reliable - 5:7, 26:20, 29:18, 44 | $\begin{aligned} & \text { Rise - } 6: 3,45: 14 \\ & 45: 22 \end{aligned}$ | $7: 10,8: 4,10: 1,$ |
| Proving - 41:14 | Rates - 5:4, 26:1, | 26.20, 29.18, Rely | Rising - 15:19, | 10:22, 12:15, 17:9, |
| Proximity - 41:19 | 28:1, 30:9, 44:10, | Remaining - 55:18 | 46:9 | 9:18, 27:2, 30:12, |
| PUB - 5:2, 21:22, | 45:13, 52:14, 60:11, | Remax - 59:16 | River - 26:24 | , |
| 26:21, 27:4, 29:7, | 61:4, 61:20, 61:24, | Repayment - 30:3, | Road - 7:10, 19:1, | 9:16, 56:5, 59:1 |
| 29:16, 30:1, 30:5, | 62:2, 64:11, 64:17 | 31:9, 31:16 | 23:9, 42:22, 42:23 | Seeing - 15:19, |


| 27:15, 27:18 | Shower - 57:22 | 2, 36:24 | Submissions - 19: | Templeton - 1:23 |
| :---: | :---: | :---: | :---: | :---: |
| Seek-61:24 | Showers - 57:23 | Stakeholders - 35: | 14, 45:19, 64:20, | Ten - 8:11 |
| Seen-31:25, 43:13 | Showing - 38:6 | 24, 35:25, 50:10 | 65:5, 65:16 | Term - 7:5, 13:8, |
| Selling - 60:21 | Shows - 36:18 | Stakes - 26:25, | Substantial - 48:19 | 27:24, 46:21, 47:10 |
| Senior - 6:24, 9:12, | Sicker - 55:22 | 52:6 | Substantially - 28 : | Tethering - 36:16 |
| 12:2 | Side - 2:13 | Stand - 32:18 | 17 | Thankfully -58:10 |
| Seniors - 4:16, | Signed-11:3 | Standard - 3:11, | Succeed - 31:17 | Thanks -62:16, |
| 5:11, 5:14, 5:21, | Significant - 17:22, | 28:24, 43:17 | Suddenly - 26:24 | 63:9, 64:3 |
| 6:7, 6:9, 6:10, 6:14, | 42:5, 62:9 | Standing - 2:17 | Suffered - 42:24 | That's - 6:12, 7:18, |
| 6:19, 7:1, 9:22, | Significantly - 14:2 | Stapled - 60:16 | Suggested - 40:1, | 9:16, 10:4, 11:25, |
| 9:24, 10:19, 13:1, | 0, 15:6, 15:18, | Start - 1:19, 7:5, | 40:14, 42:25 | 12:20, 17:11, 40:21, |
| 13:4, 13:11, 13:19, | 16:21, 21:25, 62:3 | 25:3, 25:8, 25:10, | Suggestion - 45:25 | 44:8, 46:17, 47:25, |
| 14:2, 15:4, 15:17, | Signing - 54:11 | 34:12, 35:14, | Sunshine - 38:12 | 56:6 |
| 15:20, 16:2, 16:10, | Simply - 22:1, | 40:19, 41:9, 51:24 | Supplement - 13:2 | Theme-27:8, |
| 16:14, 17:1, 17:3, | 49:11 | Started - 27:17, | 3 | 53:22 |
| 17:5, 17:8, 17:14, | Single - 9:17, 9:20, | 50:16, 58:3, 59:1 | Supply - 41:18 | There's - 7:2, |
| 17:24, 18:11, 18:22, | 56:19, 61:8, 62:24 | Starting - 17:4 | Support - 15:25, | 16:22, 16:24, |
| 19:20, 20:5, 20:11, | Sinking - 55:5 | Starts - 48:11 | 16:4, 21:17, 23:21, | 18:10, 18:13, 21:6, |
| 20:20, 21:17, | Site-41:19 | State - 37:9 | 36:4, 55:11 | 23:6, 31:13, 40:22, |
| 21:22, 21:24, | Sitting-31:5 | Statements - 61:13 | Supported - 15:10 | 55:4 |
| 22:10, 23:5, 23:11, | Situation-47:9, | Statistics - 9:9, | Supporters - 34:20 | Thermostats - 57:1 |
| 23:13, 54:5 | 53:9, 54:25, 58:12 | 9:11, 10:2, 46:10, | Suppose - 51:25 | 9 |
| Seniors' - 6:22, | Size - 39:24 | 47:20, 58:17 | Supposed - 15:14, | These - 3:10, 3:22, |
| 6:23, 10:10, 18:21 | Slated-41:13 | Stats - 60:12 | 57:9 | 4:3, 5:2, 5:3, 5:10, |
| Sensing - 52:10, | Sleep - 55:21 | Stay - 52:11, 52:12, | Supreme - 39:13 | 9:14, 9:24, 10:1, |
| 52:11 | Slight - 45:20 | 55:5, 57:2 | Surely - 28:23 | 11:6, 14:1, 17:16, |
| September - 54:19 | Slightly - 47:18 | Steadily - 47:5 | Surprised - 59:11 | 18:20, 19:9, 19:12, |
| Serve-35:9, 35:12 | Slip - 48:3 | Steady - 7:13 | Surround - 42:11 | 19:19, 19:25, 23:7, |
| Service - 5:7, | Slipped - 46:12 | Stellar - 54:16 | Surrounding - 26:1 | 24:11, 32:2, 34:16, |
| 35:19, 38:5 | Slow - 48:5 | Step-33:14 | Survival - 19:21, | 44:13, 45:8, 45:13, |
| Services - 7:2, | Slower - 48:15 | Stepped-21:16 | 56:6 | 45:18, 49:12, |
| 42:19, 43:8, 43:18 | Slowly - 26:11, | Stomachs - 54:9 | Survive - 44:7, | 49:15, 50:7, 57:3, |
| Session - 1:4, 2:20 | 52:13, 52:14 | Stop/Go-27:3 | 44:8, 44:9 | 62:2 |
| Sessions - 3:10, | Small - 37:2, 52:17 | Stopped - 27:7 | Sustainable - 45:1 | They're - 13:7, |
| 3:23 | Smaller - 47:10 | Store - 14:17 | 2 | 13:25, 14:4, 16:5, |
| Set - 10:9, 50:4, | Social - 53:19 | Stores - 53:21 | Sustained - 14:18 | 16:7, 19:2, 19:21, |
| 64:17, 64:21 | Society - 12:17, | Stories - 44:5, | SUV - 28:16 | 19:22, 20:24, |
| Setting-30:7, | 17:12, 44:6 | 51:21, 54:7 | SUZANNE - 4:15, | 21:15, 21:19, |
| 34:7, 57:19 | Solely-31:10, 44:3 | Storing - 14:7 | 4:16, 34:24 | 29:15, 54:10 |
| Several - 30:18 | Solutions - 49:22 | Storms - 37:22 | Sworn-3:24 | They've - 15:7, |
| Severely - 26:5 | Sons-14:15 | Story - 53:12, | Symbiotic - 56:25 | 16:2 |
| Share - 10:5, | Sound - 37:15 | 60:15 | System-3:2 | Thousands - 27:21 |
| 10:25, 21:15, 22:9, | Sounded - 35:21 | Stove-52:9 | Systemic - 5:13 | Three-2:18, 6:16, |
| 39:18 | Soup - 54:8 | Strategies - 42:15 |  | 31:4, 39:12, 40:4, |
| Shared - 5:20, | Source - 50:11 | Streamline - 42:18 | T | 46:18, 56:25 |
| 12:16 | Specific - 64:9 | Streamlines - 39:2 |  | Thrilled - 11:20 |
| Shareholders - 21 : | Spend - 59:8 | Stress - 44:7 | Tackled - 51:18 | Thrown - 20:18 |
| 10, 36:23, 36:25, | Spending - 38:9 | Strike - 39:7 | Taking-22:16, | Ticket - 40:3 |
| 37:2, 37:6, 38:2, | Spent - 1:14, | Stripped - 29:21 | 59:24 | Time - 5:9, 6:4, |
| 45:11 | 12:11, 14:4 | Strong - 35:21, | Tale - 53:13 | 22:8, 26:22, 27:19, |
| Sheeting - 60:16 | Spiral - 27:17, | 37:19 | Taxation - 16:16, | 32:12, 33:4, 34:4, |
| Shell - 28:12 | 31:23 | Strongly - 34:18, | $37: 11,43: 22,61: 19$ | 42:4, 42:7, 48:25, |
| Shelves - 54:12 | Spring - 37:5, | 41:24 | Taxes - 16:20, | 52:22, 53:2, 57:21, |
| She's - 56:18, | 59:16 | Structure - 31:19 | $27: 16,54: 1$ | 57:22, 59:3, 59:18, |
| 56:20, 56:22, 58:11 | St - 54:13 | Struggling - 27:19, | Taxis - 55:17 | 61:17, 65:11 |
| Sheshatshiu - 2:25 | Staff - 19:12 | 51:22, 61:15 | Telegram - 54:18 | Timeframe - 46:15 |
| Ship - 55:5 | Stage - 16:3 | Stuck-40:16, | Telling - 14:3, | Times - $5: 3,21: 15$, |
| Shock - 49:4 | Stages - 21:20, | 53:10 | $51: 20,54: 7$ | 38:23 |
| Shocked - 57:10 | 41:25 | Students - 54:20, | Tells - 55:9, 60:13 | Tissue - 16:17 |
| Shoe - 27:13 <br> Shorter - 57:23 | Staggering - 49:7 <br> Stakeholder - 36:2 | $56: 25,57: 2$ <br> Submission - 37:8 | Temperature-57:2 | $\begin{aligned} & \text { Today - 1:10, 1:14, } \\ & 3: 7,4: 7,4: 24,6: 6, \end{aligned}$ |


| 7:8, 13:8, 18:25, | 6 | Volunteerism - 16: | 26:12, 59:5 | Worth - 18:1 |
| :---: | :---: | :---: | :---: | :---: |
| 19:5, 34:2, 34:14, | Undue - 39:20 | 24 | White - 55:8 | Wouldn't - 31:4, |
| 34:18, 34:20, | Unemployment - 4 | Vote - 39:22 | Whole - 9:21, | 59:11 |
| 35:20, 49:19, 51:3, | 3:21, 46:8, 60:11, | Votes - 39:8 | 44:20 | Written-3:18, |
| 51:16, 64:4 | 61:19 | Voting - 33:6 | Who's - 1:6, 1:8, | 64:23 |
| Today's - 21:21, | Unfair - 28:7 | Vulnerability - 22:3 | 1:17 | Wrongfully - 13:5 |
| 45:9 | Unfortunately - 15: | Vulnerable - 44:6, | Widows - 9:19 |  |
| Toilet - 16:16 | 24 | 54:4 | Will - 4:3, 4:4, 6:14, | Y |
| Tomorrow - 10:3, | Unheated - 55:22 |  | 7:13, 7:24, 8:6, |  |
| 13:8, 19:6, 40:9 | Unless - 25:6 | W | $8: 12,8: 20,8: 25$ | $38: 15,39: 4,46: 19$ |
| Toothpaste - 16:17 | Unlike - 31:24 | Wabush - 2:25 | 10:4, 12:7, 16:10, | $48: 25,49: 2,49: 4,$ |
| Top - 28:16, 38:17 | Unmanageable - 6 | Wage - 39:1, 39:4 | 26:16, 31:17, $31: 22,33 \cdot 19,41: 7$ | $49: 5,49: 8,58: 21,$ |
| Topic - 34:19, $40 \cdot 13$ | 2:3 | Wake - 10:3 | $\begin{aligned} & 31: 22,33: 19,41: 7 \\ & 42: 15,44: 14 \end{aligned}$ | 49.5, $49.8,58.21$, 60:21, |
| 40:13 | Unpaid - 16:23 | Walls - 60:17, | $\begin{aligned} & 42: 15,44: 14 \\ & 44: 23,45: 14 \end{aligned}$ | Yearly - 27:21 |
| Total-27:15, | 1:15 | 60:24 | 45 | Years - 3:14, 6:25, |
| Towards - 55:14 | Unstable - 25:25 | W | 46:9, 47:2, 47:9 | 7:1, 7:6, 7:9, 7:12, |
| Tracking - 42:15 | Unwarranted - 32: | $5!$ | 47:18, 47:19, | 8:5, 8:6, 8:8, 8:11 |
| Tragically - 57:7 | 2 |  | 47:22, 47:23, | 14, |
| Train - 40:12 | Upmanship - 33:5 | 59:7 | 47:24, 48:3, 48:5, | $27: 24.28: 19$ |
| Transcribed - 4:4 | Upstairs - 60:19 | Warms - 52:15 | 48:11, 48:16, 49:4, |  |
| Transmission - 20: | Usage - 45:20, | Warmth - 20:5, | 49:6, 49:9, 52:4, | $38: 22,40: 4,40: 18$ |
| 13 | 46:3, 61:20 | $20: 9,33: 24,52: 15$ | 52:11, 52:12, 56:5, | $40: 20,46: 25,47: 6$ |
| Transparency - 27: | Used - 11:23, | Warn - 53:15 | 57:14, 61:1, 64:21, | 47:7, 48:19, $60: 7$ |
| 12 | 21:21, 34:15, 40:7 | Washer - 59:4 | 64:23, 65:5 | Year's - 47:4 |
| Transportation - 6: | Uses - 13:22, 60:15 | Washing - 59:1 | Winter - 54:7, | You'll - 44:4 |
| 1 | Using - 13:21, 60:5 | Watch - 50:25 | 55:21 | YOUNG - 1:20, |
| Tremendous - 16:2 | Utilities - 1:9, | Water - 20:5, 52:3, | Winter's - 44:10 |  |
| 2 270, | 20:20, 37:25, | $52: 9,52: 14,52: 15$ | Wish - 24:10, 65:1 | 62:21 |
| Trend - 47:19, | 43:20, 44:4, 50:6, | $52: 18,53: 1,53: 3$ | Withstand - 6:15 | You're - 4:11, 4:12, |
| 47:22 | 50:14, 61:25 | 53:11, 57:24, 62:7 | Woman - 10:7, | 4:20, 33:2, 34:7, |
| Trends - 59:17 | Utility - 43:13, | Ways - 17:10, 23:8, | 12:6, 47:13, 56:13, | 40:16 |
| Trip - 19:8 | 48:23 | 50:11, 54:3 | 56:19 | Youth - 15:11 |
| $\begin{aligned} & \text { Truly - 51:1, } 51: 21 \\ & \text { Trust - } 30: 24 \end{aligned}$ | V | Wealthy -6:14 | Wonderful - 12:18 | You've - 63:16 |
| Trustworthy - 37:2 |  | Wears - 56:3 |  |  |
| 0 | Vacuum - 44:3 | Website-35:8, | Wood - 13:24, |  |
| Truth - 17:2, 63:1 | Vale - 2:22 | 35:20, 65:6 | 14:3, 14:6, 14:17 | '46-8:18 |
| Turbine - 36:20 | Valid - 63:3 | Week-3:19, 14:22, | Word - 19:11, | '66-8:18 |
| Turn - 8:20, 47:18, | Validity - 26:22, |  | 19:17, 27:11, 36:9, |  |
| 47:22, 52:13, |  | Weekly - 55:13 Weeks - 1:14 | 44:7 | \$ |
| 55:18, 57:18 |  | 6 | Words - 19:12 | 100,000 |
| Turned - 8:19 | Value - 37:19 | Weight - 51:22 | Work - 16:11, | $4,59: 24$ |
| Turning - 59:2 | Values - 22:4, | Welcome - 1:3, | 16:12, 17:2, 17:7, | \$100.00-56:7 |
| Twitter - 60:3 | $35: 21,35: 22$ | 24:25 | 17:9, 37:23, 38:3, | $\$ 12,000,000,000.0$ |
| Two - 4:7, 27:23, | Vardy - 49:13 | We'll - 1:19, 8:4, | 54:23, 61:11 | 0-40:25 |
| 28:19, 40:20, | Varying - 5:24, | 18:24, 18:25, 65:14 | Worked - 38:21, | \$120,000.00-33:1, |
| 55:19, 56:10, 60:15 | 30:17 | Wellbeing - 31:2, | 49:23, 61:11 | 38:21 |
| U | Vehicle - 28:15, | 43:25 |  | \$14,000,000,000.0 |
| U | 28:20 | We're-1:7, 15:19, | Workers-42:16, | 0-41:8 |
| Unable - 17:6, | Vehicles - 43:4 | 23:17, 23:18, | Working - 17:3 | \$147,000.00-38:1 |
| 52:20, 58:22 | Versed - 49:17 | 27:17, 29:24, | Working - 17:3 <br> Workplace - $39 \cdot 2$ |  |
| Unbiased - 29:22 | Vested - 8:2 | 31:18, 31:25, | Workplace - 39:2 | \$15,000.00-9:12 |
| Uncertainty - 64:1 | Vice - 1:12 | 32:14, 33:9, 34:21, |  | \$150.00-55:12 |
| 2 | Vicinity - 38:10 | 34:23, 40:19, 44:11, | - | \$17,800.00-9:25 |
| Uncomfortable - 5 | View - 7:5, 8:25, | 49:10, 58:25, 65:9 |  | \$2,800.00-38:18 |
| 6:15, 57:5, 58:16, | 65:1 | Weren't-32:9 | Worried - 13:7, | \$200.00-56:18 |
| 59:13, 60:2, 60:10 | Vincent - 54:13 | We've - 21:17, | Worrie | \$24,000.00-9:23, |
| Underestimated - | Voice - 6:7 | 23:13, 31:24, 44:13 | W | 9:25 |
| 26:5 | Voices - 25:16, | Whalen - 1:8 | $\text { Worse - } 55 \cdot 23$ | \$27,000.00-9:15 |
| Undesirable - 53:1 | 34:23 | What's - 20:21, | Worse-55.23 | \$278.00-56:18 |



